



FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION

CITY OF FLAGSTAFF ♦ COCONINO COUNTY ♦ ARIZONA DOT

211 West Aspen Avenue ♦ Flagstaff, Arizona 86001

Phone: (928) 213-2651

www.flagstaffmpo.org ♦ mpo@flagstaffaz.gov

AGENDA

FMPO Executive Board Meeting

10:00am to 12:00pm
June 5, 2019

Flagstaff City Council Chambers
211 W. Aspen Avenue, Flagstaff, AZ 86001

Regular meetings and work sessions are open to the public. Persons with a disability may request a reasonable accommodation by contacting the City of Flagstaff City Clerk's Office at 928-779-7607. The FMPO complies with Title VI of the Civil Rights Act of 1964 to involve and assist underrepresented and underserved populations (age, gender, color, income status, race, national origin and LEP – Limited English Proficiency.) Requests should be made by contacting the FMPO at 928-213-2651 as early as possible to allow time to arrange the accommodation. ***A quorum of the TAC may be present.***

NOTICE OF OPTION TO RECESS INTO EXECUTIVE SESSION

Pursuant to A.R.S. §38-431.02, notice is hereby given to the members of the FMPO Executive Board and to the general public that, at this regular meeting, the FMPO Executive Board may vote to go into executive session, which will not be open to the public, for legal advice and discussion with the FMPO Executive Board's attorneys for legal advice on any item listed on the following agenda, pursuant to A.R.S. §38-431.03(A).

EXECUTIVE BOARD MEMBERS

- Art Babbott, Coconino County Board of Supervisors, Chair
- Coral Evans, Mayor, Flagstaff City Council Vice-Chair
- Jesse Thompson, Arizona State Transportation Board Member
- Matt Ryan, Coconino County Board of Supervisors
- Jim McCarthy, Flagstaff City Council
- Charlie Odegaard, Flagstaff City Council
- Regina Salas, Flagstaff City Council (alternate)

FMPO STAFF

- Jeff Meilbeck, Executive Director
- David Wessel, FMPO Manager
- Martin Ince, Multimodal Planner
- Sara Jansen, Administration Specialist

I. PRELIMINARY GENERAL BUSINESS

A. CALL TO ORDER

B. ROLL CALL

C. PUBLIC COMMENT

(At this time, any member of the public may address the Board on any subject within their jurisdiction that is not scheduled before the Board on that day. Due to Open Meeting Laws, the Board cannot discuss or act on items presented during this portion of the agenda. To address the Board on an item that is on the agenda, please wait for the Chair to call for Public Comment at the time the item is heard.)

D. ITEMS FROM THE EXECUTIVE DIRECTOR

- Workplan Agreement between City of Flagstaff and FMPO

E. APPROVAL OF MINUTES

- Minutes of Regular Meeting: April 3, 2019
- Minutes of Executive Session: April 3, 2019

II. CONSENT AGENDA

(Items on the consent agenda are routine in nature and/or have already been budgeted or discussed by the Executive Board.)

III. GENERAL BUSINESS

A. Transportation Improvement Program (TIP) Release for Public Comment

FMPO Staff: David Wessel, FMPO Manager

Recommendation: Staff recommends the Board release the draft TIP for public comment.

B. Unified Planning Work Program (UPWP) Adopt the Unified Planning Work Program (UPWP)

FMPO Staff: Jeff Meilbeck, Executive Director

Recommendation: Staff recommends the Board adopt the Unified Planning Work Program (UPWP) for FY 2020 and FY 2021

C. FMPO Rebranding and Public Presence

FMPO Staff: Jeff Meilbeck, Executive Director

Recommended Action: Staff recommends the Executive Board consider an approach to rebranding the FMPO and enhancing our public presence.

D. FMPO Operating Procedures

FMPO Staff: Jeff Meilbeck, Executive Director

Recommended Action: Staff recommends the Executive Board: 1) adopt operating procedures for the FMPO, and 2) direct staff to bring back options for adding NAU and NAIPTA to the Executive Board in June 2019.

E. Legislative Update

FMPO Staff: Jeff Meilbeck, Executive Director

F. Future Agenda Items

FMPO Staff: Jeff Meilbeck, Executive Director

Recommended Action: Discuss items for future FMPO agendas.

IV. RECESS INTO EXECUTIVE SESSION – FMPO Executive Director Contract

(Discussion or consideration of employment, assignment, appointment, promotion, demotion, dismissal, salaries, disciplining or resignation of a public officer, appointee or employee of any public body, except that, with the exception of salary discussions, an officer, appointee or employee may demand the discussion or consideration occur at a public meeting. The public body shall provide the officer, appointee or employee with written notice of the executive session as is appropriate but not less than twenty-four hours for the officer, appointee or employee to determine whether the discussion or consideration should occur at a public meeting, pursuant to A.R.S. Section 38-431.03(A)(1).)

V. CLOSING BUSINESS

A. ITEMS FROM THE BOARD

(Board members may make general announcements, raise items of concern or report on current topics of interest to the Board. Items are not on the agenda, so discussion is limited and action not allowed.)

B. ADJOURN

The Transportation Improvement Program (TIP) includes Northern Arizona Intergovernmental Public Transportation Authority final program of projects for Sections 5307 and 5339 funding under the Federal Transit Administration, unless amended. Public notice for the TIP also satisfies FTA public notice requirements for the final program of projects.

CERTIFICATION OF POSTING OF NOTICE

The undersigned hereby certifies that a copy of the foregoing notice was duly posted at Flagstaff City Hall on May 23, 2019 at 11:00 am in accordance with the statement filed by the Recording Secretary with the City Clerk.

Dated this 23rd Day of May 2019.

Sara Jansen, Administrative Specialist



FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION

CITY OF FLAGSTAFF ♦ COCONINO COUNTY ♦ ARIZONA DOT

211 West Aspen Avenue ♦ Flagstaff, Arizona 86001

Phone: (928) 213-2651

www.flagstaffmpo.org ♦ mpo@flagstaffaz.gov

MINUTES FMPO Executive Board Meeting 10:00am to 12:00pm April 3, 2019

Flagstaff City Council Chambers
211 W. Aspen Avenue, Flagstaff, AZ 86001

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NOTICE OF OPTION TO RECESS INTO EXECUTIVE SESSION

Pursuant to A.R.S. §38-431.02, notice is hereby given to the members of the FMPO Executive Board and to the general public that, at this regular meeting, the FMPO Executive Board may vote to go into executive session, which will not be open to the public, for legal advice and discussion with the FMPO Executive Board's attorneys for legal advice on any item listed on the following agenda, pursuant to A.R.S. §38-431.03(A).

EXECUTIVE BOARD MEMBERS

- Art Babbott, Coconino County Board of Supervisors, Vice-Chair
- Jesse Thompson, Arizona State Transportation Board Member
- Coral Evans, Mayor, Flagstaff City Council ([departed at 1127](#))
- Matt Ryan, Coconino County Board of Supervisors
- Jim McCarthy, Flagstaff City Council
- Charlie Odegaard, Flagstaff City Council ([joined at 1003](#))
- Regina Salas, Flagstaff City Council (alternate)

FMPO STAFF

- Jeff Meilbeck, Executive Director
- David Wessel, FMPO Manager
- Martin Ince, Multimodal Planner

I. PRELIMINARY GENERAL BUSINESS

A. CALL TO ORDER

Chairperson Art Babbott called the meeting to order at 1001.

B. ROLL CALL

(See above, page 1)

C. PUBLIC COMMENT None

(At this time, any member of the public may address the Board on any subject within their jurisdiction that is not scheduled before the Board on that day. Due to Open Meeting Laws, the Board cannot discuss or act on items presented during this portion of the agenda. To address the Board on an item that is on the agenda, please wait for the Chair to call for Public Comment at the time the item is heard.)

D. ITEMS FROM THE BOARD None (A suggestion was made to move this section to the end of agenda for next month.)

(Board members may make general announcements, raise items of concern or report on current topics of interest to the Board. Items are not on the agenda, so discussion is limited, and action not allowed.)

E. ITEMS FROM THE EXECUTIVE DIRECTOR

- ADOT Board Dinner April 11th 5:15 PM to 8:00 PM
- ADOT Board Meeting April 12th 9:00 AM to Noon
- FHWA Coordination Meeting April 12th 1:00 to 3:00 PM
- Update on the Transportation Improvement Plan (TIP)
- Update on Unified Planning Work Program (UPWP)

F. APPROVAL OF MINUTES

- Minutes of Regular Meeting: March 7, 2019
- Minutes of Executive Session: March 7, 2019

MOTION: Board member Coral Evans moved to approve both the regular and executive session minutes without edits. Board Member Matt Ryan seconded. The motion was passed unanimously.

II. CONSENT AGENDA - None

(Items on the consent agenda are routine in nature and/or have already been budgeted or discussed by the Executive Board.)

III. GENERAL BUSINESS

A. FMPO Rebranding and Public Presence

FMPO Staff: Jeff Meilbeck, Executive Director

Recommended Action: Staff recommends the Executive Board consider an approach to rebranding the FMPO and enhancing our public presence.

There was a slight preference for new logo with icons of bike, car, pedestrian and bus. The Board would like the Words "Greater Flagstaff Transportation" as part of the logo and name. The drafts will be shared with people who are not in transportation or government for feedback.

B. ADOT Board Presentation Review

FMPO Staff: Jeff Meilbeck, Executive Director

Recommended Action: Staff recommends the Board consider an approach to the April 11th ADOT Board Dinner and April 12th ADOT Board Meeting.

Executive Director Jeff Meilbeck will update PowerPoint to be clear on "thanks" and "asks," specifically, Black Canyon I-17 reversible lane will be added as a "thanks" and Fourth Street will be the main "ask."

Executive Director Jeff Meilbeck will provide single page talking points to FMPO Board before April 10th. Talking points will be used as a reference for the April 10th meeting with Director Halikowski, the April 11th ADOT Board dinner, and the April 12th ADOT Board meeting.

C. FMPO Operating Procedures

FMPO Staff: Jeff Meilbeck, Executive Director

Recommended Action: Staff recommends the Board discuss key topics related to Executive Board and Advisory Committee structure and provide preliminary direction to staff.

A letter will be drafted from the Board Chair to the NAU President's office and NAIPTA Chair. The letter will invite NAIPTA and NAU to serve on the FMPO Executive Board with \$5,000 membership dues. Letter will also provide options to serve on Management Committee and TAC. Letter will ask NAU and NAIPTA how they want to participate.

The Org chart needs to include the parent agencies (City, County, State, NAIPTA, NAU). Staff were directed to update the Org Chart to include the Executive Director and staff on the chart.

D. Regional Transportation Plan (RTP) Priorities

FMPO Staff: Jeff Meilbeck, Executive Director

Recommended Action: Staff recommends the Board consider and adopt priorities for FMPO activities.

[Fourth Street and Lone Tree are the priorities. The Board will consider adding West Route 66 as a priority when they are provided more information.](#)

E. Legislative Agenda

FMPO Staff: Jeff Meilbeck, Executive Director

Recommended Action: Staff recommends the Board adopt Resolution 2019-01 supporting state legislative action to increase transportation funding.

[MOTION: Board Member Jim McCarthy moved to adopt Resolution 2019-01 supporting state legislative action to increase transportation funding. Board Member Charlie Odegaard moved to approve. Motion passed unanimously.](#)

F. Coordinated Plan

FMPO Staff: Martin Ince, Multimodal Planner

Recommended Action: Staff recommends adoption of the 2019 FMPO Coordinated Public Transit – Human Services Transportation Plan.

[MOTION: Board Member Charlie Odegaard moved to approve the adoption of the 2019 FMPO Coordinated Public Transit – Human Services Transportation Plan. Board Member Matt Ryan seconded the motion. Motion passed unanimously.](#)

IV. RECESS INTO EXECUTIVE SESSION – FMPO Executive Director Contract [return 1204](#)

(Discussion or consideration of employment, assignment, appointment, promotion, demotion, dismissal, salaries, disciplining or resignation of a public officer, appointee or employee of any public body, except that, with the exception of salary discussions, an officer, appointee or employee may demand the discussion or consideration occur at a public meeting. The public body shall provide the officer, appointee or employee with written notice of the executive session as is appropriate but not less than twenty-four hours for the officer, appointee or employee to determine whether the discussion or consideration should occur at a public meeting, pursuant to A.R.S. Section 38-431.03(A)(1).)

[MOTION: Board Member Jim McCarthy moved to recess into Executive Session. Board Member Charlie Odegaard seconded. Motion passed unanimously. Board recessed into Executive Session at 1147 and returned to Regular Session at 1204.](#)

V. CLOSING BUSINESS

A. ADJOURN

The meeting adjourned at 1216.

The Transportation Improvement Program (TIP) includes Northern Arizona Intergovernmental Public Transportation Authority final program of projects for Sections 5307 and 5339 funding under the Federal Transit Administration, unless amended. Public notice for the TIP also satisfies FTA public notice requirements for the final program of projects.

CERTIFICATION OF POSTING OF NOTICE

The undersigned hereby certifies that a copy of the foregoing notice was duly posted at Flagstaff City Hall on April 1, 2019 at 1:00 pm in accordance with the statement filed by the Recording Secretary with the City Clerk.

Dated this 1st Day of April 2019.

Sunshine Coffman, Administrative Specialist

FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION (FMPO)

STAFF REPORT

REPORT DATE: May 22, 2019
MEETING DATE: June 5, 2019
TO: Honorable Chair and Members of the FMPO Executive Board
FROM: Jeff Meilbeck, FMPO Executive Director
SUBJECT: Transportation Improvement Program (TIP) Release for Public Comment

1. Recommendation:

i Staff recommends the Board release the draft TIP for public comment.

2. Related Strategic Workplan Item

i 7. Document for Board understanding the FMPO role in regulatory and technical compliance

3. Background

i *The Transportation Improvement Program, or TIP, is the capital improvement program that identifies projects, their locations, amount and source of federal funds and year of investment. The TIP is used to implement the regional transportation plan. It is a four or five-year program that must be updated at least every two-years. FMPO generally adopts a five-year TIP every year to coordinate with the Arizona Department of Transportation 5-year construction program.*

The TIP identifies investments by all agencies in the region using federal funds or investing in federal aid eligible roads. Those investment includes the transit system, state highways, and roads classified as a minor collector or larger. The TIP development process presents an opportunity to coordinate project delivery. The FMPO Executive Board may reject projects it finds do not comply with the regional transportation plan (RTP).

Federal funding received by the FMPO for inclusion in the TIP includes \$466,000 in Surface Transportation Block Group (STBG funds). These are subject to a spending limitation called obligation authority. The FMPO Executive Board directed these funds be used for general planning and administrative purposes. Other federal funds subject to the TIP includes those to be expended by ADOT on the interstate and state highway systems, federal transit funds used by NAIPTA, and federal transportation grants received by any agency intended for the region.

The TIP identifies when federal project funds are authorized for expenditure. The sponsoring agency then has three additional years to spend the funds. Prior to authorization, the project must have environmental, utility and right-of-way clearances. The TIP must be fiscally constrained. This means that project costs may not exceed available funding. However, federal rules permit the use of the fifth year of the TIP as an illustrative year where high priority but unfunded projects may be listed or projects for which funding is soon anticipated, such as a pending grant award. FMPO uses the TIP to identify for the public the list of obligated projects from the previous year.

The TIP is subject to public involvement requirements including a 30-day period announcing the review of the TIP, a 30-day call for projects, and a 30-day comment period. These will be advertised in the Daily Sun, and on the FMPO website. Notice will be sent to the FMPO email list

Key Dates:

3/7/2019 Issue Call for Projects - Done
6/5/2019 Release for Public Comment - Pending
8/7/2019 TIP adoption - Pending

4. TAC Discussion

i A draft TIP was presented to the TAC at their March 28 2019 meeting. Member agencies provided comments on the draft document, which have been incorporated into the attached revised draft TIP.

At the April 24, 2019 meeting, TAC asked staff to include the City Capital Improvement Plan (CIP) in the TIP.

At the May 22, 2019 meeting, the TAC supported the recommendation to release the TIP for public comment.

5. Fiscal Impact

i The release for public comment will incur minor advertising expenses. The larger TIP process will permit the expenditure of millions of dollars over the 5-year period.

6. Alternatives

i Release the TIP for public comment. **Recommended.**

Delay the release of the TIP for public comment. Not recommended. This fails to coordinate with state process and risks FMPO eligibility for federal funds.

7. Attachments

i Draft TIP



FLAGSTAFF METROPOLITAN
PLANNING ORGANIZATION

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D R A F T



FMPO
FY 2020 – 2024
Transportation Improvement Program



Executive Board Approval

Tentative August 7, 2019

Pending FHWA/FTA Approval

“Partners in Transportation Enhancing Our Community”

**This report produced with financial assistance from the
Arizona Department of Transportation, Federal Transit Administration
and the Federal Highway Administration.**

Public Process Dates

Call for Projects

March 10 – April 8, 2019

Executive Board

Release for Public Comment

June 5, 2019

Public Comment Period

June 9, 2019 – July 9, 2019

Technical Advisory Committee

Recommendation for Conditional Approval

June 26, 2019

Executive Board

Adoption

August 7, 2019

Flagstaff Metropolitan Planning Organization

211 West Aspen Avenue

Flagstaff, Arizona 86001

www.flagstaffmpo.org

**FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION
FISCAL YEAR 2020
SELF-CERTIFICATION**

This document was prepared in cooperation with the U.S. Department of Transportation, the Federal Highway Administration, and the Arizona Department of Transportation.

The Flagstaff Metropolitan Planning Organization, the Metropolitan Planning Organization for the Flagstaff, Arizona, urbanized area and the Arizona Department of Transportation hereby certify that the transportation planning process addresses the major issues in the metropolitan planning area and is being conducted in accordance with all applicable requirements of:

1. 23 USC 134, 23 CFR 450.306, 49 USC 5303, and this subpart.
2. Sections 174 and 176(c) and (d) of the Clean Air Act, as amended (42 USC 7504, 7506 (c) and (d) and 40 CFR Part 93.
3. Title VI of the Civil Rights Act of 1964, as amended (42 USC 2000d-1) and 49 CFR Part 21.
4. 49 USC 5332, prohibiting discrimination on the basis of race, color, creed, national origin, sex, or age in employment or business opportunity.
5. Section 1101(b) of the SAFETEA-LU (Pub. L. 109-59) and 49 CFR Part 26 regarding the involvement of disadvantaged business enterprises in U.S. DOT-funded projects.
6. The provisions of the Americans with Disabilities Act of 1990 (42 USC 12101 et seq.(and 49 CFR Parts 27, 37, and 38.
7. The Older Americans Act, as amended (42 USC 6101), prohibiting discrimination on the basis of age in programs or activities receiving financial assistance.
8. Section 324 of title 23 USC regarding the prohibition of discrimination based on gender.
9. Section 504 of the Rehabilitation Act of 1973 (29 USC 794) and 49 CFR Part 27 regarding discrimination against individuals with disabilities.
10. Anti-lobbying restrictions found in 49 USC Part 20. No appropriated funds may be expended by a recipient to influence or attempt to influence an officer or employee of any agency, or a member of Congress, in connection with the awarding of any federal contract.

Gregory Byres, Director, Multimodal Planning Division
ARIZONA DEPARTMENT OF TRANSPORTATION

Date

Jeff Meilbeck, Executive Director
FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION

Date

**Resolution Number 20-01
of the
Flagstaff Metropolitan Planning Organization
Executive Board**

Approving the Fiscal Years 2020 – 2024 Transportation Improvement Program

WHEREAS, The Flagstaff Metropolitan Planning Organization (FMPO) has the responsibility for conducting the area-wide continuing, comprehensive, and cooperative transportation system planning program and must maintain the regional transportation system plan and short range transportation improvement program on a current basis pursuant to Section 124 of Title 23, USC as Amended by the Intermodal Surface Transportation Act of 1991, the Transportation Efficiency Act for the 21st Century of 1998, the Safe, Accountable, Flexible, Efficient Transportation Equity Act - a Legacy for Users Act of August 10, 2005, the Moving Ahead for Progress in the 21st Century of 2012, and the Fixing America's Surface Transportation Act of 2016; and

WHEREAS, The FMPO's Transportation Improvement Program is a central program management tool for structuring metropolitan transportation programs and reflects the integrated nature of the regional transportation system; and

WHEREAS, The FMPO reviews the arterial, transit, and bicycle improvement programs prepared by the member agencies for correlation as one regional Transportation Improvement Program, and advises the member jurisdictions of any conflicts, and prepares, as a coordinated composite of local programs, a regional Transportation Improvement Program for the FMPO area; and

WHEREAS, The FMPO Technical Advisory Committee and Executive Board, consisting of local and state officials, are involved in a process to annually coordinate the preparation of a regional Transportation Improvement program and have reviewed and approved this Fiscal Year 2019 – 2023 Transportation Improvement Program; and

WHEREAS, The projects in this 2020 – 2024 Transportation Improvement Program, including its 2019 Annual Element, are consistent with the Flagstaff Metropolitan Planning Organization Regional Transportation Plan, adopted May 25, 2017; and

WHEREAS, The FMPO HEREBY CERTIFIES that the metropolitan transportation planning process is being carried on in conformance with all applicable requirements of 23 U.S.C. 134, and as amended by the Intermodal Surface Transportation Efficiency Act of 1991, the Transportation Efficiency Act for the 21st Century of 1998, the Moving Ahead for Progress in the 21st Century of 2012, the Fixing America’s Surface Transportation Act of 2016 the 1990 American with Disabilities Act; and the 1990 Clean Air Act Amendments; and

WHEREAS, The FMPO FURTHER CERTIFIES that the metropolitan planning program is being performed to satisfy the following federal regulations:

1. Statewide/Metropolitan Planning, Final Rule, October 28, 1993.
2. Management and Monitoring Systems, Interim Final Rule, December 1, 1993; now

HEREBY, The Executive Board of the FMPO does approve and adopt this Fiscal year 2020 – 2024 Transportation Improvement Program with its 2018 Annual Element composed of project input from the City of Flagstaff, Coconino County, the Northern Arizona Intergovernmental Public Transportation Authority and the Arizona Department of Transportation.

As adopted this 7th day of August, 2019

Art Babbott, Coconino County Supervisor, District 1
Chair, FMPO Executive Board

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FLAGSTAFF
METROPOLITAN PLANNING ORGANIZATION
2020 – 2024 Transportation Improvement Program



Chapter I
Introduction



General

This Transportation Improvement Program (TIP) is a multi-year, multi-agency listing of transportation improvements for the Flagstaff Metropolitan Planning Organization's (FMPO) area covering a period of five years, from 2020 through 2024.

The TIP represents the project selection document for federally funded projects in the FMPO region. Project priorities are indicated by the year the project is programmed. For federally funded projects, the year programmed as indicated in the TIP refers to the state fiscal year ending June 30. Last year's improvements are the Annual Listing of Projects. These are projects successfully obligated that year. They are shown on each table in a gray-shaded column.

- Chapter II includes projects on state highways identified by the Arizona Department of Transportation (ADOT) that are recommended for consideration and funding by the Arizona State Transportation Board. These projects are taken from the [ADOT's tentative five-year plan](#). Chapter II also lists one project – the Lone Tree Traffic Interchange – which does not appear on ADOT's 5-year plan but is proposed by the FMPO.
- Chapter III covers projects that receive funding through the federal Surface Transportation Block Grant (STBG) program. In this region, all STBG funds are programmed to support general administration and planning for the FMPO, as detailed in the Unified Planning Work Program.
- Chapter IV lists projects on federal-aid system routes that are locally funded and administered by either the City of Flagstaff or Coconino County.

- Chapter V provides an accounting of planned transit projects in the FMPO region. All of these projects are proposed by the Northern Arizona Intergovernmental Public Transportation Authority (NAIPTA).
- Chapter VI includes two safety-related projects funded via the federal Highway Safety Improvement Program.
- Chapter VII includes pavement preservation projects on federal-aid system routes for ADOT, Coconino County, and the City of Flagstaff.

Each of the projects proposed for implementation in this TIP are consistent with the [FMPO Regional Transportation Plan](#), which was adopted on May 24, 2017.

Geographic Area

Figure 1 on the following page illustrates the boundaries for the Flagstaff Metropolitan Planning Organization. The area covers 525 square miles and stretches south to the unincorporated communities of Kachina Village and Mountainaire, north to the San Francisco Peaks, east to the unincorporated community of Winona, and west to the unincorporated community of Bellemont.

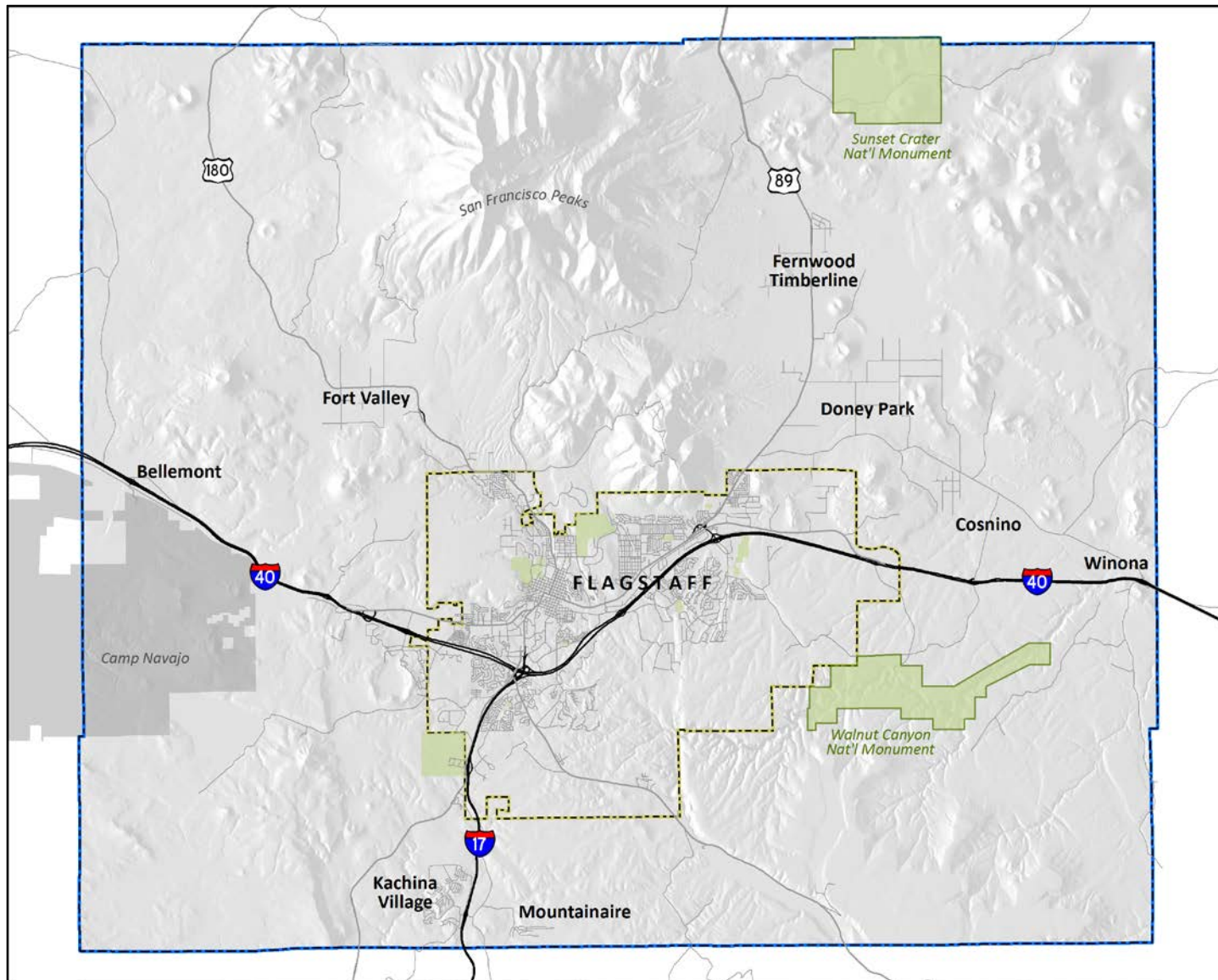


Figure 1. FMPO Boundaries

Statutory Requirements

Under federal guidelines, the TIP is a staged, multi-year (4-5) program of transportation projects that is consistent with and implements the FMPO Regional Transportation Plan. The TIP must be prepared in such detail as to identify projects (or groupings of projects of similar types), to assign these projects to appropriate staging periods, and to identify costs and funding sources. Further, it must be revised as least biannually and be endorsed by the FMPO.

The purpose of the TIP is to synthesize the short-range plans and programs of all local agencies to insure coordination, to schedule projects of area-wide significance, which are recommended in the Regional Transportation Plan, and to provide systems level overview of the proposed improvements for the entire area. Further, the TIP is a central program management tool for structuring metropolitan transportation programs and reflects the integrated nature of the regional transportation system.

The TIP must be approved by the FMPO Executive Board and the Governor of Arizona or his/her designee. Following such approvals, the TIP shall be included in the Statewide Transportation Improvement Program (STIP) prepared by the Arizona Department of Transportation.

FMPO'S TIP is a product of the regional transportation planning process that is carried on cooperatively by FMPO with the City of Flagstaff, Coconino County, Northern Arizona Intergovernmental Public Transportation Agency and ADOT. Working together, these agencies plan and sponsor projects that carry out the policies and recommendations of the regional plan. This process is detailed in Figure 2.

The public input process consists of a "Call for Projects" and a public review period. Meetings at which the Technical Advisory Committee and Executive Board review drafts, recommend adoption and adopt the program are open to the public. Projects submitted by the public would be compared against the fiscally constrained budget and other projects in the program for priority and scored against the criteria contained in our TIP prioritization process (available upon request). Comments received by the public will be presented to the Technical Advisory Committee and Executive Board, addressed in the minutes of meeting, and appropriate changes, if any, to the program or process will be made.

The Transportation Improvement Program (TIP) includes Northern Arizona Intergovernmental Public Transportation Authority final program of projects for Sections 5307 and 5339 funding under the Federal Transit Administration, unless amended. Public notice for the TIP also satisfies FTA public notice requirements for the final program of projects

TIP Prioritization Process

The TIP prioritization process is described in the [Regional Transportation Plan: Blueprint 2040](#). In overview, the process establishes a scoring system for broad modal and safety categories. Criteria and their respective potential scores within each category are related to the RTP goals and objectives.

Fiscal Constraint Analyses

There are several aspects of fiscal constraint applied to this year's TIP.

Cost estimation

Cost estimates have been reviewed by the sponsoring agencies and updated in the document.

Inflation

FMPO applies a 2.5% inflation per year to year-of-expenditure.

Funding Estimates

Surface Transportation Block Grant Program (STBG): FMPO uses current ADOT ledger estimates. It also assumes a decrease in funds starting in year 2021 due to projected changes in population share resulting from the 2020 Census.

Transit Funding (5307): These funds assume current year allocations and a 3% per year increase.

Transit Funding (local taxation): In 2016, City of Flagstaff voters approved the consolidation and extension to 2030 of several initiatives passed in 2008. These include support for existing service, purchase of hybrid buses, expansion of service into new neighborhoods, and increase of frequency on existing routes. Delivery of these services has been adapted to correspond with projected revenues.

Local Projects (local taxation): In 2000, City of Flagstaff voters passed several initiatives to pay for road construction, transit service (superseded by the 2008 and 2016 votes referenced above), and bicycle and pedestrian improvements.

In 2018, voters approved an extension of the road and pedestrian bicycle taxes in a combined tax (Proposition 419) and approved

Proposition 420, which will fund the Lone Tree Railroad Overpass. As revenue projections change over time, the City has made necessary adjustments to its capital program.

In 2014, the City and County passed local sales tax measures of 0.30% and 0.33% respectively to pay for road repair. The County tax also supports operations.

Highway User Revenue Funds (HURF): These funds are predominantly used by the City and County for maintenance operations. They will occasionally be used as match against federal projects.

Federal Performance Targets

Federal Performance Targets

Moving Ahead for Progress in the 21st Century (MAP-21) identified the following national transportation system goal areas:

- Safety,
- Infrastructure Conditions,
- Congestion Reduction,
- System Reliability,
- Freight Movement & Economic Vitality, and
- Environmental Sustainability.

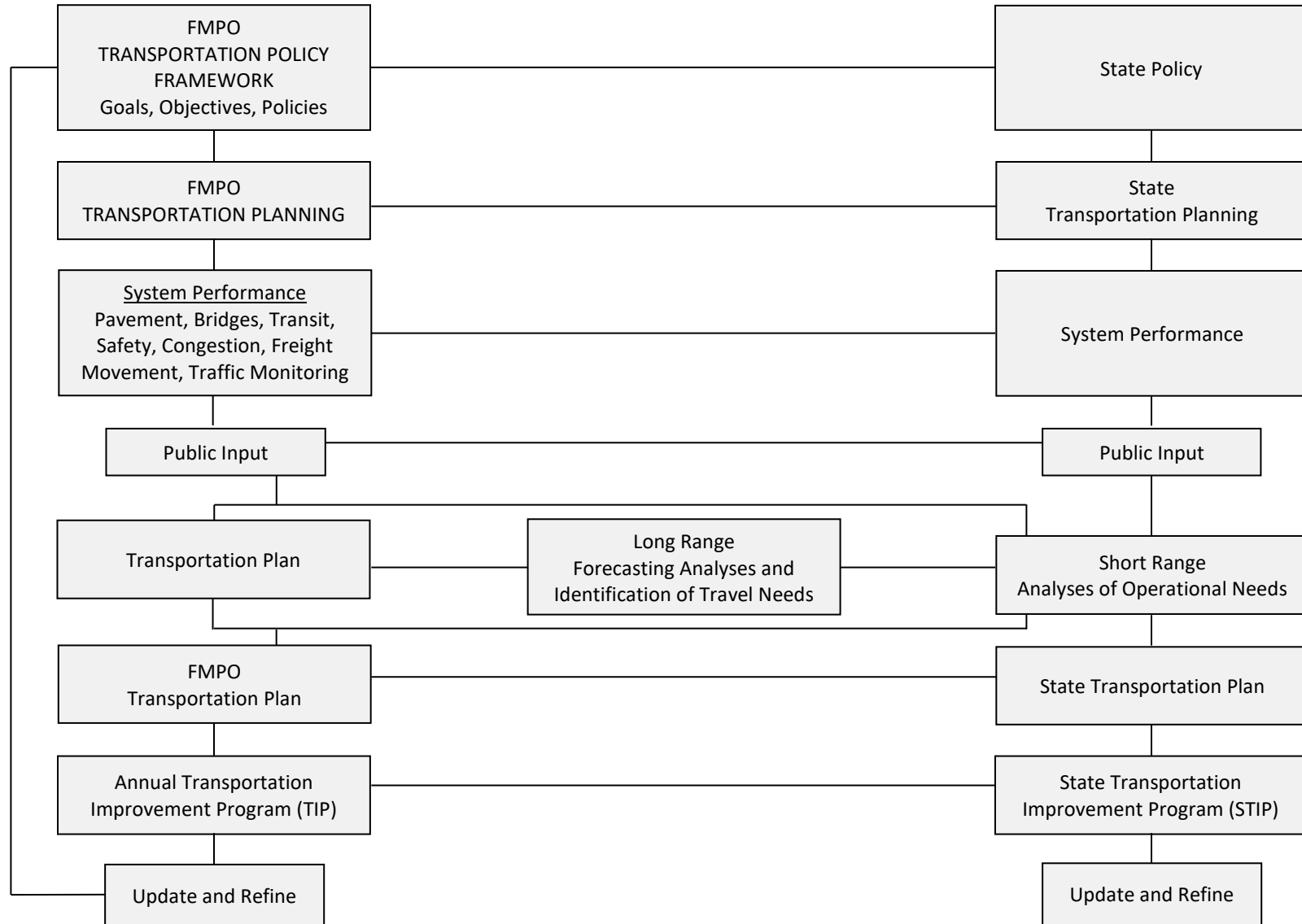
Per federal requirement the State of Arizona has adopted targets for these measures. The FMPO adopted all the state measures except for transit. Transit goals were set in cooperation with NAIPTA.

The projects in the FMPO TIP collectively address these goals. ADOT, the City and County will invest more than \$103,000,000 (including

illustrative projects) in system preservation including many bridge rehabilitation and replacement projects. NAIPTA set its own transit asset management goals and documents the investments to keep it on target. The City and ADOT have HSIP projects to address known safety concerns and the City's larger corridor improvement projects like Lone Tree Road, Butler Avenue and Fourth Street will address safety issues in their respective designs. Those same corridor projects are building capacity, resiliency and redundancy into the arterial network that will make the system more reliable. Congestion and reliability on the National Highway System in the region is not a concern with two exceptions regarding freight: US 89 movement to I-40 in front of the Flagstaff Mall and at the I-17/I-40 system interchange. The TIP does not address these. There is

indirect investment in the I-40 corridor where the City of Flagstaff is partnering with ADOT to widen and lengthen the Fourth Street bridges over I-40. Discussions are beginning for similar treatment of the Lone Tree bridges over I-40. Both projects prepare for future I-40 widening. The Flagstaff region is in attainment, so is not modeling or monitoring air quality directly. Regardless, FMPO member agencies are investing heavily in bicycle, pedestrian and transit which local research shows positively contribute to economic vitality and environmental sustainability.

Figure 2.
FMPO TRANSPORTATION PLANNING PROCESS



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Chapter II
ADOT Projects
in the FMPO Area



Table 1. Arizona Department of Transportation tentative 5-year highway construction program

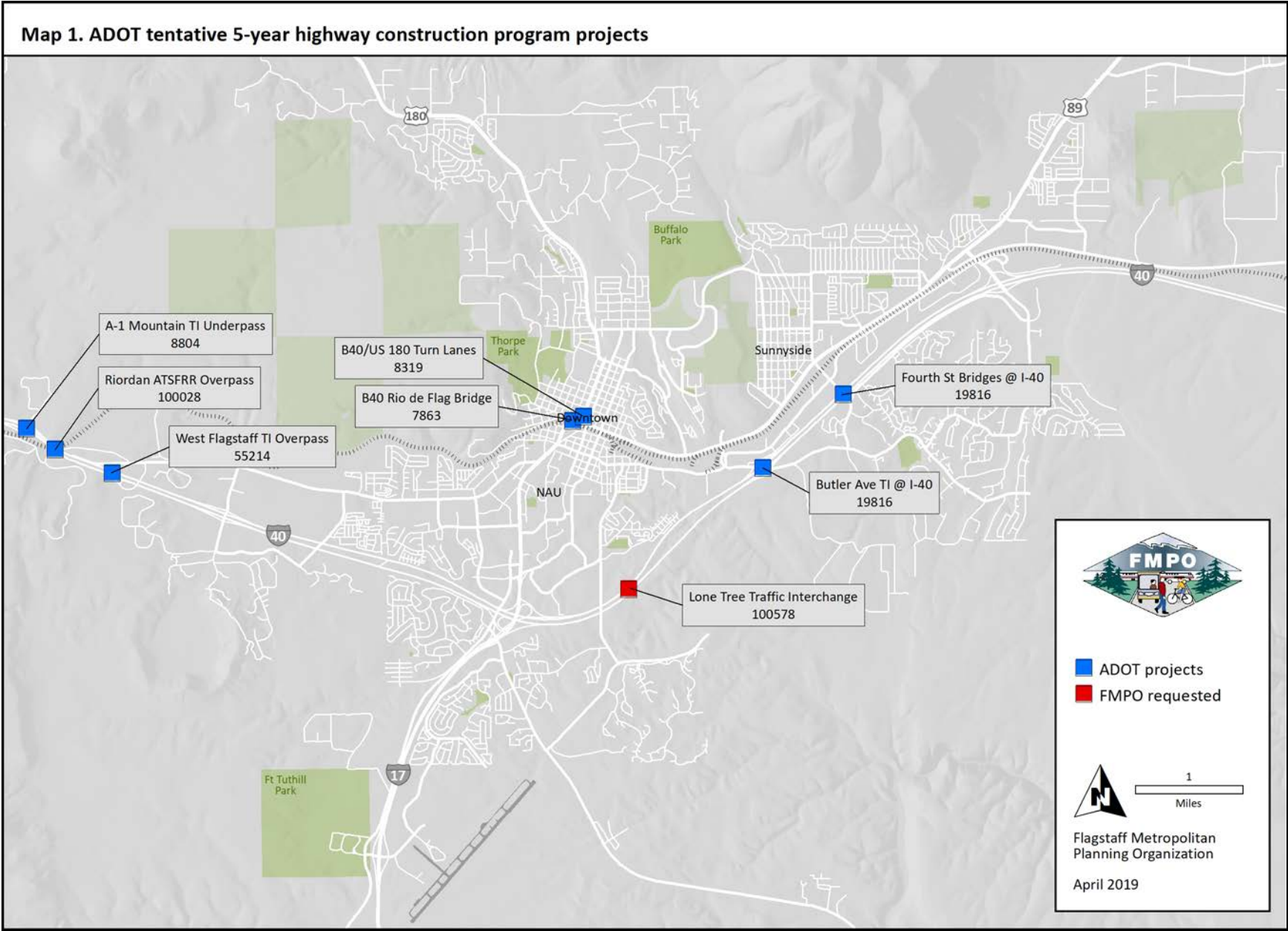
<i>Sponsor</i>	<i>Proj ID</i>	<i>Project name - location - description</i>	<i>Fund</i>	<i>Project cost</i>	<i>FY 2019</i>	<i>FY 2020</i>	<i>FY 2021</i>	<i>FY 2022</i>	<i>FY 2023</i>	<i>FY 2024</i>	<i>Total 2020-2024</i>
ADOT	100028	Riordan ATSFRR Overpass I-40 at BNSF tracks (MP 190) Construct scour retrofit	NHPP	\$ 300,000		\$ 300,000					\$ 300,000
						c					
ADOT	8804	A-1 Mountain TI Underpass I-40 at A-1 Mtn Rd (MP 190-191) Bridge replacement	NHPP	\$ 3,000,000		\$ 3,000,000					\$ 3,000,000
						c					
ADOT	55214	West Flagstaff TI Overpass EB/WB I-40 at Route 66 (MP 191-192) Bridge replacement	NHPP	\$ 7,000,000		\$ 7,000,000					\$ 7,000,000
						c					
ADOT COF	19816	Butler Ave TI/Fourth St Overpass @ I-40 I-40 at Butler/Fourth (MP 198-200) Bridge rehabilitation and replacement	NHPP City	\$ 11,800,000	\$ 500,000	\$ 6,700,000	\$ 4,600,000				\$ 11,800,000
					d	c	c				
ADOT	7863	B40 Rio de Flag Bridge Route 66 from Humphreys to Sitgreaves Bridge replacement	NHPP	\$ 4,376,000	\$ 376,000	\$ 4,000,000					\$ 4,000,000
					d	c					
ADOT	8319	B40/US 180 Turn Lanes Humphreys St from Route 66 to Aspen Construct NB and SB turn lanes	NHPP	\$ 1,000,000	\$ 700,000	\$ 1,340,000					\$ 300,000
					d	c					
TOTALS					\$ 1,576,000	\$ 22,340,000					\$ 26,400,000

Phase Codes: s = study; d = design; r = right-of-way; c = construction; u = utilities

Table 2. FMPO proposed and unfunded projects on Arizona Department of Transportation system

<i>Sponsor</i>	<i>Proj ID</i>	<i>Project name - location - description</i>	<i>Fund</i>	<i>Project cost</i>	<i>FY 2019</i>	<i>FY 2020</i>	<i>FY 2021</i>	<i>FY 2022</i>	<i>FY 2023</i>	<i>FY 2024</i>	<i>Total 2020-2024</i>
ADOT	100578	Lone Tree/I-40 Traffic Interchange I-40 at MP196.5 New interchange	STP	\$104,000,000				-- ILLUSTRATIVE PROJECT ONLY --		\$104,000,000	\$104,000,000
										dc	
TOTALS										\$104,000,000	\$104,000,000

Phase Codes: s = study; d = design; r = right-of-way; c = construction; u = utilities



ADOT Project Support of Regional Plan Goals

Chapter X of the [Flagstaff Regional Plan 2030: Place Matters](#) describes a number of goals and policies for the region's transportation system. This section describes how proposed projects in the TIP support the stated goals and policies of the Regional Plan.

Riordan ATSF Overpass

- Capital improvement intended to reduce on-going maintenance costs
- Keeps the region's transportation infrastructure in a state of good repair
- Supports movement of freight by both interstate and rail

A-1 Mountain TI Underpass

- Replacement of existing underpass structure
- Keeps the region's transportation infrastructure in a state of good repair

West Flagstaff TI Overpass

- Replacement of existing underpass structure
- Keeps the region's transportation infrastructure in a state of good repair

Butler Ave TI/Fourth St Overpass @ I-40

- Replacement existing bridges over I-40 at Fourth Street
- Facilitates flow of traffic by reducing existing bottleneck from 4 to 2 lanes

- Promotes multimodal transportation options by adding missing bike lanes and sidewalks to this section of Fourth Street
- Completes a missing segment of FUTS trail along the west side of Fourth Street
- Improves an important connection across a transportation barrier (I-40)
- Supports connectivity to and from the Country Club area
- Keeps the region's transportation infrastructure in a state of good repair

B40 Rio de Flag Bridge

- Replacement of the existing bridge structure on Route 66 over the Rio de Flag
- Accommodates future construction of a FUTS underpass at Route 66 and the BNSF tracks
- Keeps the region's transportation infrastructure in a state of good repair

B40/US180 Turn Lanes

- Intersection reconstruction to add dual-right and dual-left turn lanes at Route 66 and Humphreys Street
- Facilitates flow of traffic at an existing point of congestion

Lone Tree/I-40 Traffic Interchange

- This project is proposed by the FMPO. It is unfunded and is not included in the list of projects proposed by ADOT
- The interchange is an integral part of improving arterial network connectivity and spacing – a deficiency described in the text of the plan.

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Chapter III

**Local Projects:
Federal Aid Funds**



Table 3. FMPO Surface Transportation Block Grant (STBG) projects

<i>Sponsor</i>	<i>Proj ID</i>	<i>Project name - location - description</i>	<i>Fund</i>	<i>Project cost</i>	<i>FY 2019</i>	<i>FY 2020</i>	<i>FY 2021</i>	<i>FY 2022</i>	<i>FY 2023</i>	<i>FY 2024</i>	<i>Total 2020-2024</i>
FMPO	100120	General administration and planning See Unified Planning Work Program	STBG Local	\$ 456,566	\$ 430,542	\$ 430,542 \$ 26,042					\$ 430,542
FMPO	100120	General administration and planning See Unified Planning Work Program	STBG Local	\$ 456,566			\$ 430,542 \$ 26,042				\$ 430,542
FMPO	100120	General administration and planning See Unified Planning Work Program	STBG Local	\$ 456,566				\$ 430,542 \$ 26,042			\$ 430,542
FMPO	100120	General administration and planning See Unified Planning Work Program	STBG Local	\$ 456,566					\$ 430,542 \$ 26,042		\$ 430,542
FMPO	100120	General administration and planning See Unified Planning Work Program	STBG Local	\$ 456,566						\$ 430,542 \$ 26,042	\$ 430,542
COF	TBD	Fourth Street Complete Street Corridor BUILD Grant* Fourth/Huntington to Fourth/Butler Bridge replacement, corridor widening, intersection	STBG Local			\$ 2,585,616 \$ 6,463,712				\$ 9,500,000	\$ 12,085,616
TOTALS					\$ 430,542	\$ 9,505,912	\$ 456,584	\$ 456,584	\$ 456,584	\$ 9,956,584	\$ 14,238,326

Phase Codes: s = study; d = design; r = right-of-way; c = construction; u = utilities

* BUILD grant FY20 funds are budgeted local tax funds and secured or in process private development funds. ADOT funds for bridge replacement are budgeted and shown as STBG \$2.6M.

Actual source of federal funds may change. FY24 illustrative year \$9.5M is requested BUILD funds and will be advanced to FY20 and FY21 if awarded.

Local Surface Transportation Projects Support of Regional Plan Goals

General Administration and Planning

- Planning projects are included in the FMPO Unified Planning Work Program
- Identified tasks support Regional Plan goals and policies, and are consistent with the objectives of the Regional Transportation Plan
- Traffic counts and other data collection efforts will occasionally be a part of that regime

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2020 – 2024 Transportation Improvement Program



Chapter IV

**Local Projects:
Non-Federal Aid Funds**



* BUILD grant FY20 funds are budgeted local tax funds and secured or in process private development funds. ADOT funds for bridge replacement are budgeted and shown as STBG \$2.6M.

Table 4. Non-Federal Aid Projects on the Federal Aid System

<i>Sponsor</i>	<i>Proj ID</i>	<i>Project name - location - description</i>	<i>Fund</i>	<i>Project cost</i>	<i>FY 2019</i>	<i>FY 2020</i>	<i>FY 2021</i>	<i>FY 2022</i>	<i>FY 2023</i>	<i>FY 2024</i>	<i>Total 2020-2024</i>
COF		Lone Tree Railroad Overpass Butler Ave to Route 66 Construct new road and railroad overpass	420	\$ 16,392,000		\$ 2,392,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 16,392,000
						dc	c	c	c	c	
COF		Lone Tree Road Widening Butler Ave to Pine Knoll Dr Road widening	419	\$ 3,468,000						\$ 3,468,000	\$ 3,468,000
									dc		
COF	100123	Butler Ave / Fourth St Intersection Butler Ave and Fourth St Reconstruct/raise intersection	Trans	\$ 3,735,753		\$ 3,735,753					\$ 3,735,753
						dc					
COF		Butler Avenue Widening Herold Ranch Rd to Sinagua Heights Dr Road widening	419	\$ 6,340,000			\$ 500,000	\$ 2,420,000	\$ 2,364,000	\$ 1,056,000	\$ 6,340,000
						d	dc	c	c	c	
COF		Fourth Street Widening Soliere Dr to Sparrow Ave Road widening	Trans	\$ 1,563,906	\$ 550,000	\$ 1,013,906					\$ 1,013,906
					d	c					
COF		Pedestrian-Bicycle-FUTS Projects Various Construct new facilities	419	\$ 8,000,000			\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 8,000,000
							c	c	c	c	
COF		Milton to Butler NB Turn Lane Extension Route 66 to Butler Ave Extend NB turn lane	Trans	\$ 400,000		\$ 400,000					\$ 400,000
						dc					

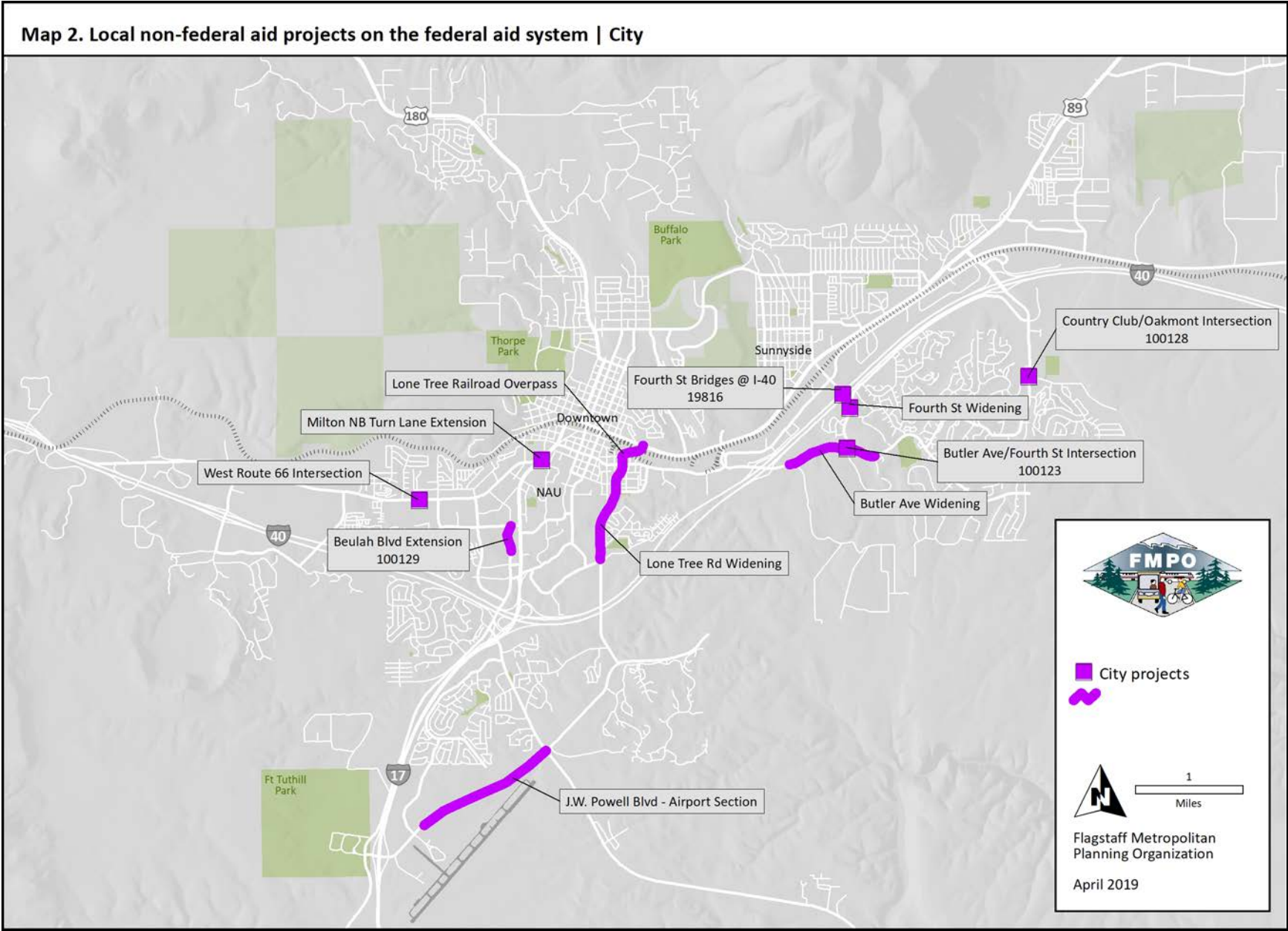
Table 4. Non-Federal Aid Projects on the Federal Aid System

<i>Sponsor</i>	<i>Proj ID</i>	<i>Project name - location - description</i>	<i>Fund</i>	<i>Project cost</i>	<i>FY 2019</i>	<i>FY 2020</i>	<i>FY 2021</i>	<i>FY 2022</i>	<i>FY 2023</i>	<i>FY 2024</i>	<i>Total 2020-2024</i>
COF		West Route 66 Intersection Intersection to be determined Intersection reconstruction	419	\$ 2,785,000			\$ 585,000	\$ 850,000	\$ 1,350,000		\$ 2,785,000
							dc	c	c		
COF	100128	Country Club / Oakmont Intersection Country Club Dr and Oakmont Dr Intersection reconstruction	419	\$ 615,000					\$ 115,000	\$ 500,000	\$ 615,000
									d	c	
COF	TBD	Industrial Drive - Huntington to Purina Phase 3 Forest Meadows St to Yale St Construct new street	Trans		\$ 3,740,927						\$ 0
					c						
COF	100129	Beulah Boulevard Extension Forest Meadows St to Yale St Construct new street	Trans	\$ 8,175,000	\$ 482,355	\$ 7,692,645					\$ 7,692,645
					c						
CC	100582	Bellemont Roundabout/Shadow Mtn Rd Transwestern Rd to Alpine Dr Construct new roundabout, add shoulders	CC	\$ 4,500,000	\$ 800,000	\$ 1,000,000	\$ 2,700,000				\$ 3,700,000
						u	c				
CC	TBD	Ancient Trail Overlay/Shoulders Kachina Tr to Tonalea Tr Mill and overlay; add shoulders	CC	\$ 1,225,000				\$ 125,000	\$ 1,100,000		\$ 1,225,000
								d	c		
CC	100583	Kachina Trail Overlay/Shoulders Ancient Tr to Kona Tr Mill and overlay; add shoulders	CC	\$ 600,000				\$ 450,000		\$ 150,000	\$ 600,000
								c		d	

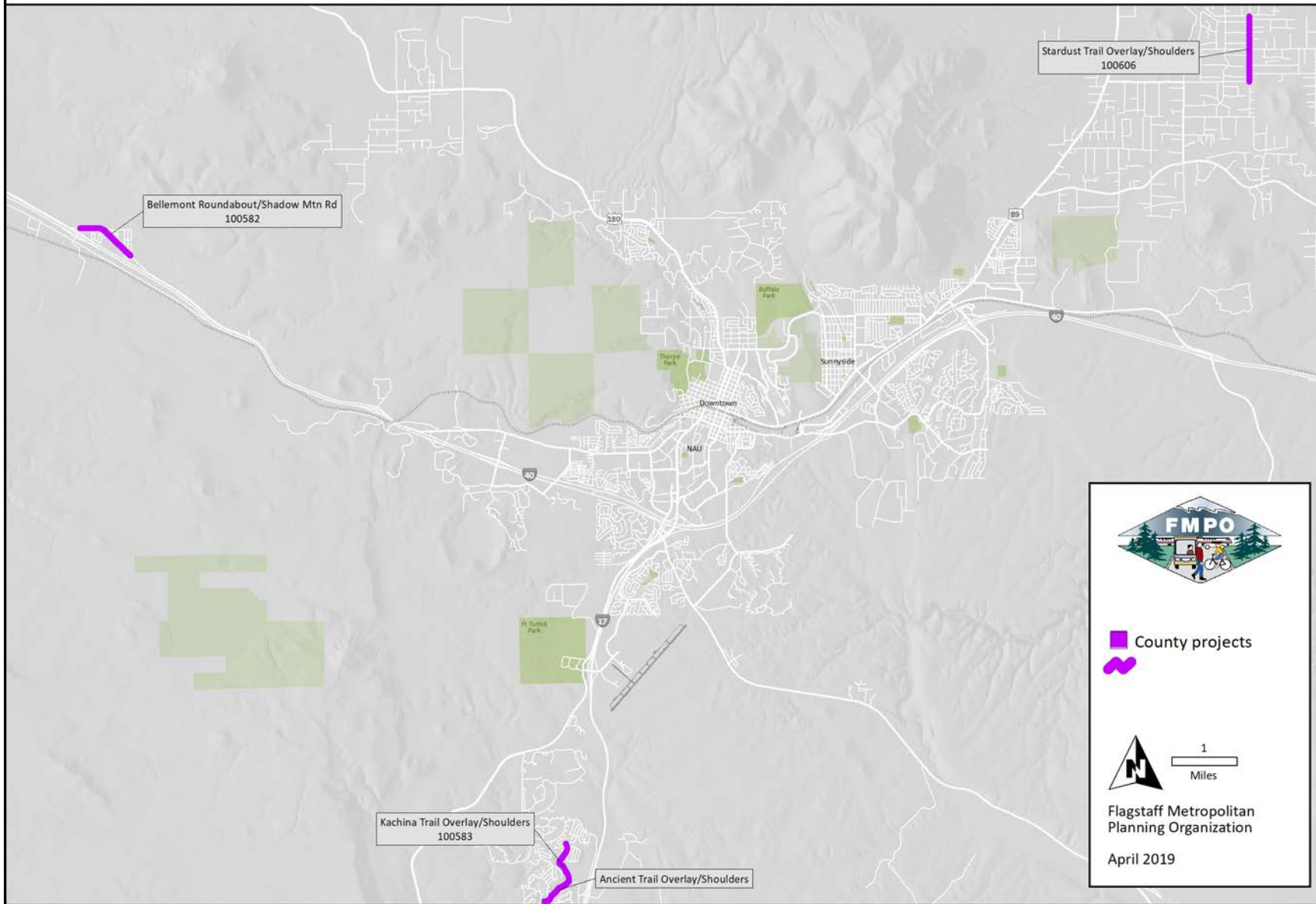
Table 4. Non-Federal Aid Projects on the Federal Aid System

<i>Sponsor</i>	<i>Proj ID</i>	<i>Project name - location - description</i>	<i>Fund</i>	<i>Project cost</i>	<i>FY 2019</i>	<i>FY 2020</i>	<i>FY 2021</i>	<i>FY 2022</i>	<i>FY 2023</i>	<i>FY 2024</i>	<i>Total 2020-2024</i>
CC	100606	Stardust Lane Overlay/Shoulders Silver Saddle Rd to McGee Rd Mill and overlay; add shoulders	CC	\$ 2,350,000				\$ 250,000		\$ 2,100,000	\$ 2,350,000
								d		c	
TOTALS								\$ 6,095,000	\$ 6,929,000	\$ 5,806,000	\$ 38,457,304

Phase Codes: s = study; d = design; r = right-of-way; c = construction; u = utilities



Map 3. Local non-federal aid projects on the federal aid system | County



Local, Non-federal Projects Support of Regional Plan Goals

Lone Tree Railroad Overpass

- Extension of Lone Tree Road from Butler Avenue to Route 66, including a bridge structure over the BNSF tracks
- Provides an important transportation connection over a transportation barrier (BNSF tracks)
- Improves circulation for the entire central area
- Creates a potential alternative to Milton Road
- Promotes multimodal transportation options by adding important sidewalk, bike lane, and FUTS trails links along the road and over the railroad tracks

Lone Tree Road Widening

- Widens Lone Tree Road from 2 to 4 lanes between Butler Avenue and Pine Knoll Drive
- Improves circulation for the entire central area
- Creates a potential alternative to Milton Road
- Promotes multimodal transportation options by adding missing bike lanes and sidewalks to the intersection
- Completes a planned FUTS along the west side of Lone Tree Road

Butler Ave / Fourth St Intersection

- Reconstruction of the intersection at Butler Avenue and Fourth Street
- Facilitates flow of traffic by reducing existing bottleneck from 4 to 2 lanes
- The intersection will be raised by several feet, which improves safety by eliminating non-complying street grades into intersection

- Raising also helps alleviate drainage problems by creating additional room for the Switzer Wash to flow under the intersection
- Promotes multimodal transportation options by adding missing bike lanes and sidewalks to the intersection
- Completes missing segments of FUTS trail through the intersection

Butler Avenue Widening

- Widens Butler Avenue from 2 to 4 lanes between Little America and Sinagua Heights
- Improves access to the Country Club area
- Provides transportation infrastructure support for development of Canyon del Rio
- Promotes multimodal transportation options by adding missing bike lanes and sidewalks along the street
- Adds missing bikes lanes that are considered high-priority
- Completes planned FUTS trails along the street

Fourth Street Widening

- Widens Fourth Street from 2 to 4 lanes between Soliere Road and Sparrow Avenue
- Facilitates flow of traffic by reducing existing bottleneck from 4 to 2 lanes
- Promotes multimodal transportation options by adding missing bike lanes and sidewalks along the road

Fourth Street Bridges @ I-40

- Replacement existing bridges over I-40 at Fourth Street

- Facilitates flow of traffic by reducing existing bottleneck from 4 to 2 lanes
- Promotes multimodal transportation options by adding missing bike lanes and sidewalks to this section of Fourth Street
- Completes a missing segment of FUTS trail along the west side of Fourth Street
- Improves an important connection across a transportation barrier (I-40)
- Supports connectivity to and from the Country Club area

Pedestrian-Bicycle-FUTS Projects

- Funds a variety of multimodal projects, including missing sidewalks, missing bike lanes, pedestrian/bicycle crossings, and FUTS trails
- Promotes multi-modal transportation options by completing and enhancing networks for walking and biking

Milton to Butler NB Turn Lane Extension

- Lengthens the existing right-turn lane from north bound Route 66 to eastbound Butler Avenue
- Facilitates traffic flow, reduces delay by reducing backups caused by right-turning vehicles blocking the through lane

West Route 66 Intersection:

- Intersection reconstruction for a single intersection along West Route 66
- Which intersection will be determined in a subsequent planning study
- Facilitates traffic flow along a major street corridor in a rapidly-developing area of the city

Country Club / Oakmont Intersection

- Reconstruction of the intersection at Country Club Drive and Oakmont Drive
- Facilitates traffic flow by adding traffic signal, through and turn lanes to intersection
- Promotes multimodal transportation options by adding missing bike lanes and sidewalks to the intersection
- Completes missing segments of FUTS trail through the intersection

Beulah Boulevard Extension

- Extension of Beulah Boulevard from Forest Meadows to University Avenue; realignment of University Avenue to fourth leg of Route 66/University Drive intersection; construction of roundabout at Beulah/University intersection
- Done in conjunction with the Mill Town P3 project
- Provides an alternate route parallel to south Milton
- Connects an existing offset intersection
- Facilitates traffic flow through a variety of
- Promotes multimodal transportation options by adding missing bike lanes and sidewalks to the intersection
- Adds segments of FUTS trail along Beulah and University

Bellefont Roundabout/Shadow Mountain Rd Overlay/Shoulders

- Construction of roundabout at Transwestern Road and Shadow Mountain Road
- Add shoulders, mill and overlay on Shadow Mountain Road from Transwestern to Alpine
- Facilitates traffic flow by replacing a stop-controlled intersection with a roundabout

- Promotes multimodal transportation between residential and commercial areas of Bellemont by providing space on the new shoulder of the roadway for pedestrian and bicyclists
- Supports movement of trucks and freight at an important interstate interchange

Ancient Trail Overlay/Shoulders

- Adds shoulders, mill and overlay on Ancient Trail from Kachina Trail to Tonalea Trail
- Promotes multimodal transportation by providing space on the new shoulder of the roadway for pedestrian and bicyclists
- Keeps the region's transportation infrastructure in a state of good repair

Kachina Trail Overlay/Shoulders

- Adds shoulders, mill and overlay on Kachina Trail from Ancient Trail to Kona Trail
- Promotes multimodal transportation by providing space on the new shoulder of the roadway for pedestrian and bicyclists
- Keeps the region's transportation infrastructure in a state of good repair

Stardust Lane Overlay/Shoulders

- Adds shoulders, mill and overlay on Kachina Trail from Ancient Trail to Kona Trail
- Promotes multimodal transportation by providing space on the new shoulder of the roadway for pedestrian and bicyclists
- Keeps the region's transportation infrastructure in a state of good repair

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Chapter V

Local Projects:
Federal Transit Funds



Table 5. Transit Projects within the FMPO-area								
Sponsor	FY	ALI code	Location	Project description	Fund type	Local cost	Federal cost	Total cost
<i>In Progress Projects</i>								
NAIPTA	2017	11.32.10	Flagstaff	High-Capacity Transit Route - Preliminary Engineering /NEPA	2015-5307 (ADOT Competitive Award)	\$ 580,000	\$ 1,701,919	\$ 2,281,919
NAIPTA	2017	11.76.96	Flagstaff	Building Construction - Office Remodel	5339 ADOT	\$ 100,000	\$ 400,000	\$ 500,000
NAIPTA	2018	11.32.10	Flagstaff	Downtown Connection Ctr - Acquire/Design	2017-5307 (ADOT Competitive Award)	\$ 461,366	\$ 1,845,463	\$ 2,306,829
NAIPTA	2018	11.32.10	Flagstaff	Downtown Connection Ctr - Acquire/Design	5339 ADOT	\$ 904,222	\$ 3,616,887	\$ 4,521,109
NAIPTA	2018	11.32.10	Flagstaff	Passenger Shelters, Signs, and Poles	2018-STBG State-Flex	\$ 15,658	\$ 62,633	\$ 78,291
NAIPTA	2019	30.09.00	Region	Operating Assistance, including Project Management	2019-5307	\$ 4,736,713	\$ 1,299,903	\$ 5,950,646
NAIPTA	2019	30.09.00	Region	Operating Assistance, including Project Management	2018-5307	\$ 590,347	\$ 852,910	\$ 1,443,257
NAIPTA	2019	11.7A.00	Flagstaff	Preventative Maintenance	2018-STBG Local	\$ 70,750	\$ 283,000	\$ 353,750
NAIPTA	2019	11.32.10	Flagstaff	Passenger Shelters, Signs, and Poles	2019-5307	\$ 5,000	\$ 20,000	\$ 25,000
NAIPTA	2019	11.71.01	Flagstaff	Planning, Transpo Improvement Plan	2018-5307	\$ 44,000	\$ 220,000	\$ 264,000
NAIPTA	2019	11.21.01	Flagstaff	Route 66/Kaspar Intersection - Design	5339 ADOT Sm Urban	\$ 61,037	\$ 244,148	\$ 305,185
NAIPTA	2019	11.21.01	Flagstaff	Route 66/Kaspar Intersection - Design	2018-5307 (ADOT Competitive Award)	\$ 66,463	\$ 265,852	\$ 332,315
NAIPTA	2019	11.21.23	Flagstaff	Route 66/Kaspar Intersection - Construction	2018-5307 (ADOT Competitive Award)	\$ 428,063	\$ 1,712,251	\$ 2,140,314
NAIPTA	2019	11.71.01	Flagstaff	NAU Milton Rt 66 Campus Entry Study	5339 ADOT Statewide	\$ 3,388	\$ 13,551	\$ 16,939
NAIPTA	2019	11.71.01	Flagstaff	NAU Milton Rt 66 Campus Entry Study	5339 ADOT Sm Urban	\$ 26,612	\$ 106,449	\$ 133,061
NAIPTA	2019	11.21.01	Flagstaff	NAU McConnell Dr. and Sidewalk Multimodal Improv. - Design	5339 ADOT Sm Urban	\$ 88,950	\$ 355,800	\$ 444,750
NAIPTA	2019	11.12.04	Flagstaff	Replacement Paratransit Vehicles (2 Cutaway Buses)	5339 ADOT Sm Urban	\$ 48,000	\$ 192,000	\$ 240,000
NAIPTA	2019	11.32.10	Flagstaff	Passenger Shelters, Signs, and Poles	2019-STBG State-Flex	\$ 15,658	\$ 62,633	\$ 78,291
<i>TOTAL ALL CATEGORIES-Current, In Progress</i>						<i>\$8,246,227</i>	<i>\$13,255,399</i>	<i>\$21,415,656</i>

Table 5. Transit Projects within the FMPO-area

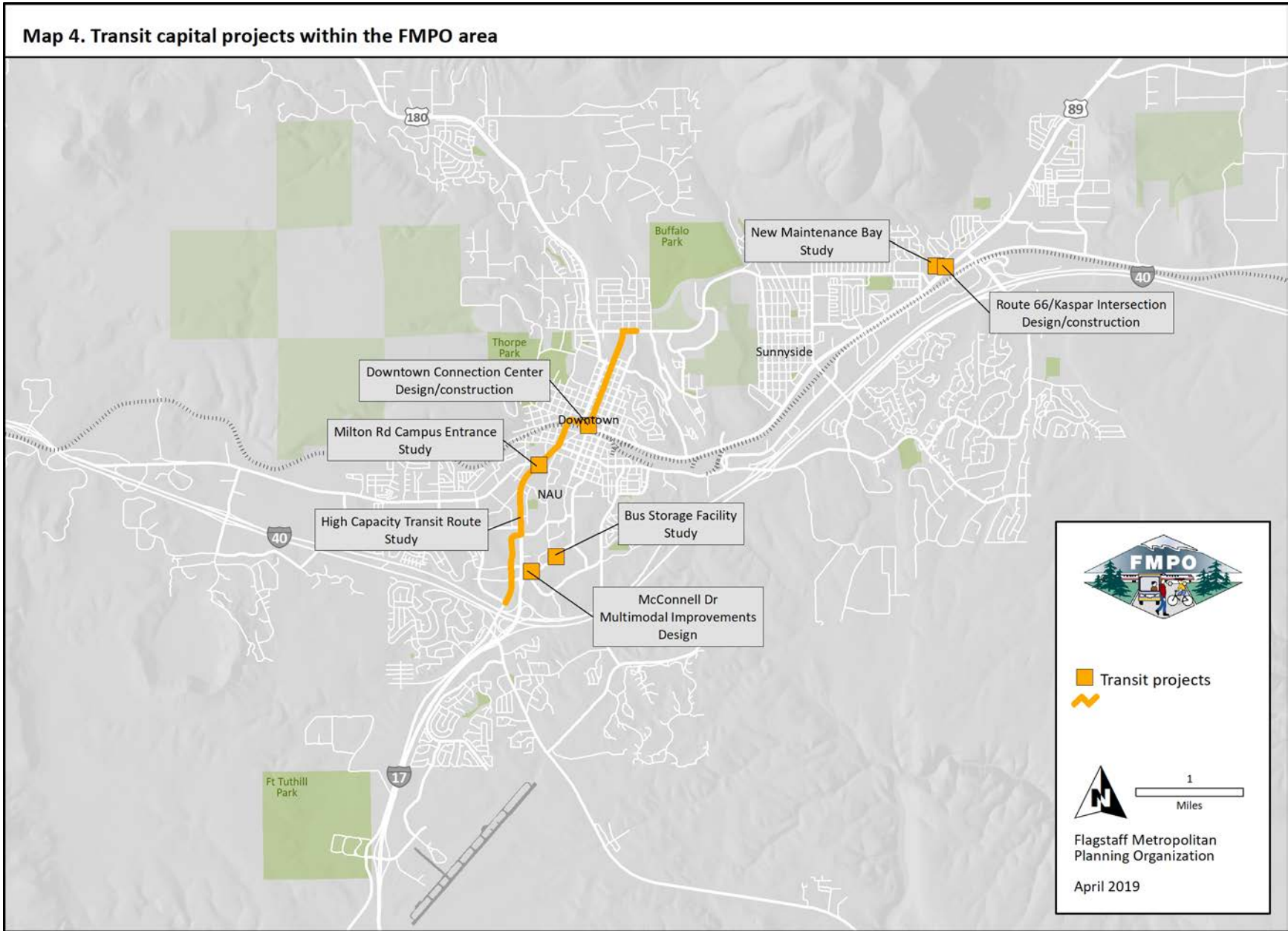
NAIPTA	2020	30.09.00	Region	Operating Assistance, including Project Management	2020-5307	\$ 6,184,839	\$ 1,299,903	\$ 7,484,742
NAIPTA	2020	30.09.00	Region	Operating Assistance, including Project Management	2019-5307	\$ 852,910	\$ 852,910	\$ 1,705,820
NAIPTA	2020	11.32.10	Flagstaff	Passenger Shelters, Signs, and Poles	2020-5307	\$ 5,000	\$ 20,000	\$ 25,000
NAIPTA	2020	11.32.10	Flagstaff	Passenger Shelters, Signs, and Poles	2020-STBG State-Flex	\$ 15,658	\$ 62,633	\$ 78,291
						\$ 7,058,407	\$ 2,235,446	\$ 9,293,853
NAIPTA	2021	30.09.00	Region	Operating Assistance, including Project Management	2021-5307	\$ 6,268,863	\$ 1,487,690	\$ 7,756,553
NAIPTA	2021	30.09.00	Region	Operating Assistance, including Project Management	2020-5307	\$ 852,910	\$ 852,910	\$ 1,705,820
NAIPTA	2021	11.32.10	Flagstaff	Passenger Shelters, Signs, and Poles	2021-5307	\$ 5,000	\$ 20,000	\$ 25,000
NAIPTA	2021	11.32.10	Flagstaff	Passenger Shelters, Signs, and Poles	2021-STBG State-Flex	\$ 15,658	\$ 62,633	\$ 78,291
						\$ 7,142,431	\$ 2,423,233	\$ 9,565,664
NAIPTA	2022	30.09.00	Region	Operating Assistance, including Project Management	2022-5307	\$ 6,644,138	\$ 1,299,903	\$ 7,944,041
NAIPTA	2022	30.09.00	Region	Operating Assistance, including Project Management	2021-5307	\$ 852,910	\$ 852,910	\$ 1,705,820
NAIPTA	2022	11.32.10	Flagstaff	Passenger Shelters, Signs, and Poles	2022-5307	\$ 5,000	\$ 20,000	\$ 25,000
NAIPTA	2022	11.32.10	Flagstaff	Passenger Shelters, Signs, and Poles	2022-STBG State-Flex	\$ 15,658	\$ 62,633	\$ 78,291
						\$ 7,517,706	\$ 2,235,446	\$ 9,753,152
NAIPTA	2023	30.09.00	Region	Operating Assistance, including Project Management	2022-5307	\$ 6,835,375	\$ 1,299,903	\$ 8,135,278
NAIPTA	2023	30.09.00	Region	Operating Assistance, including Project Management	2021-5307	\$ 852,910	\$ 852,910	\$ 1,705,820
NAIPTA	2023	11.32.10	Flagstaff	Passenger Shelters, Signs, and Poles	2022-5307	\$ 5,000	\$ 20,000	\$ 25,000
NAIPTA	2023	11.32.10	Flagstaff	Passenger Shelters, Signs, and Poles	2022-STBG State-Flex	\$ 15,658	\$ 62,633	\$ 78,291
						\$ 7,708,943	\$ 2,235,446	\$ 9,944,389
NAIPTA	2024	30.09.00	Region	Operating Assistance, including Project Management	2023-5307	\$ 7,105,153	\$ 1,675,537	\$ 8,780,690
NAIPTA	2024	30.09.00	Region	Operating Assistance, including Project Management	2022-5307	\$ 590,347	\$ 665,123	\$ 1,255,470
NAIPTA	2024	30.09.00	Region	Operating Assistance, including Project Management	unfunded	\$ 144,000	\$ 144,000	\$ 288,000
NAIPTA	2024	11.42.10	Flagstaff	Bus Support Equip - Fare Collection	unfunded	\$ 50,000	\$ 200,000	\$ 250,000
NAIPTA	2024	11.32.10	Flagstaff	Passenger Shelters, Signs, and Poles	2023-5307	\$ 5,000	\$ 20,000	\$ 25,000

Table 5. Transit Projects within the FMPO-area

NAIPTA	2024	11.32.10	Flagstaff	Passenger Shelters, Signs, and Poles	2023-STBG State-Flex	\$ 15,658	\$ 62,633	\$ 78,291
NAIPTA	2024	11.76.96	Flagstaff	Building Construction - Bus Storage	unfunded	\$ 200,000	\$ 800,000	\$ 1,000,000
NAIPTA	2024	11.32.10	Flagstaff	New Bus Stop Amenities	unfunded	\$ 30,000	\$ 120,000	\$ 150,000
NAIPTA	2024	11.32.10	Flagstaff	Downtown Connection Ctr - Construction	unfunded	\$ 1,100,000	\$ 4,400,000	\$ 5,500,000
NAIPTA	2024	11.41.01	Flagstaff	Acquisition of Property for NAIPTA Expansion	unfunded	\$ 500,000	\$ 2,000,000	\$ 2,500,000
NAIPTA	2024	11.32.10	Flagstaff	High-Capacity Transit - R/W Acquisition	unfunded	\$ 1,312,500	\$ 5,250,000	\$ 6,562,500
NAIPTA	2024	11.32.10	Flagstaff	High-Capacity Transit - Construction	unfunded	\$ 4,087,500	\$ 16,350,000	\$ 20,437,500
NAIPTA	2024	11.32.10	Flagstaff	High-Capacity Transit - Fleet Expansion	unfunded	\$ 2,000,000	\$ 8,000,000	\$ 10,000,000
NAIPTA	2024	11.32.10	Flagstaff	Route Improvements	unfunded	\$ 600,000	\$ 2,400,000	\$ 3,000,000
NAIPTA	2024	11.32.10	Flagstaff	Route Improvements	unfunded	\$ 300,000	\$ 1,200,000	\$ 1,500,000
NAIPTA	2024	11.12.02	Flagstaff	Replacement Campus Shuttle Buses (40 ft Electric, total of 6)	unfunded	\$ 1,020,000	\$ 4,080,000	\$ 5,100,000
NAIPTA	2024	11.12.04	Flagstaff	Replacement Paratransit Vehicles (Cutaway Buses, total of 3)	unfunded	\$ 62,000	\$ 248,000	\$ 310,000
NAIPTA	2024	11.43.04	Flagstaff	Bus Storage Facility (Campus Location)	unfunded	\$ 3,611,944	\$ 14,447,775	\$ 18,059,719
NAIPTA	2024	11.76.96	Flagstaff	New Shop 2 Maintenance Bay Facility	unfunded	\$ 200,000	\$ 800,000	\$ 1,000,000
NAIPTA	2024	11.76.96	Flagstaff	Park n Ride Transit Center	unfunded	\$ 600,000	\$ 2,400,000	\$ 3,000,000
NAIPTA	2024	11.91.05	Flagstaff	Infrastructure Improvements, ROW	unfunded			\$ 750,000
NAIPTA	2024	11.61.01	Flagstaff	Infrastructure Improvements, Technology	unfunded			\$ 1,000,000
NAIPTA	2024	11.21.01	Flagstaff	NAU Milton Rt 66 Campus Entry Design/Engineering	unfunded			\$ 150,000
NAIPTA	2024	11.21.23	Flagstaff	NAU Milton Rt 66 Campus Entry Construction	unfunded			\$ 150,000
NAIPTA	2024	11.21.23	Flagstaff	NAU McConnell Dr and Sidewalk Multimodal Improv Const	unfunded			\$ 300,000
						\$ 23,534,102	\$ 65,263,068	\$ 91,147,170
TOTALS						\$ 52,961,590	\$ 74,392,639	\$ 129,704,229

Table 6. FTA Section 5310 transit projects within the FMPO area

<i>Agency</i>	<i>FY</i>	<i>Location</i>	<i>Project description</i>	<i>Fund type</i>	<i>Local cost</i>	<i>Federal cost</i>	<i>Total cost</i>
Civic Service Ins - NAU	2020	Small Urban	Senior Companion Program	5310 - Operating	\$ 40,000	\$ 40,000	\$ 80,000
The Guidance Center	2020	Small Urban	Additional drivers	5310 - Operating	\$ 17,400	\$ 17,400	\$ 34,800
Quality Connections, Inc	2020	Small Urban	Replacement mini-van with ramp	5310 - Capital	\$ 10,230	\$ 37,200	\$ 47,430
NAIPTA	2020	Small Urban	ADA Plus	5310 - Operating	\$ 113,670	\$ 113,670	\$ 227,340
NAIPTA	2020	Small Urban	Taxi voucher program	5310 - Operating	\$ 70,000	\$ 70,000	\$ 140,000
NAIPTA	2020	Small Urban	Bus stop mobility program	5310 - Capital	\$ 20,000	\$ 80,000	\$ 100,000
NAIPTA	2020	Small Urban	Mobility management	5310 - Mblty mgmt	\$ 26,883	\$ 107,531	\$ 134,414
					\$ 298,183	\$ 465,801	\$ 763,984
Civic Service Ins - NAU	2021	Small Urban	Senior Companion Program	5310 - Operating	\$ 40,000	\$ 40,000	\$ 80,000
The Guidance Center	2021	Small Urban	Additional drivers	5310 - Operating	\$ 18,270	\$ 18,270	\$ 36,540
Quality Connections, Inc	2021	Small Urban	Replacement mini-van with ramp	5310 - Capital	\$ 10,230	\$ 37,200	\$ 47,430
NAIPTA	2021	Small Urban	ADA Plus	5310 - Operating	\$ 113,670	\$ 113,670	\$ 227,340
NAIPTA	2021	Small Urban	Taxi voucher program	5310 - Operating	\$ 75,000	\$ 75,000	\$ 150,000
NAIPTA	2021	Small Urban	Bus stop mobility program	5310 - Capital	\$ 20,000	\$ 80,000	\$ 100,000
					\$ 277,170	\$ 364,140	\$ 641,310
TOTALS					\$ 575,353	\$ 829,941	\$ 1,405,294



Transit Projects Support of Regional Plan Goals

The Regional Plan includes a variety of goals and policies to promote a high-quality and convenient transit system:

- Policy E.1.5. Promote and encourage the expansion and use of energy-efficient modes of transportation:
Public transportation
Bicycles
Pedestrians
- Goal LU.12. Accommodate pedestrians, bicyclists, transit riders, and private cars to supplement downtown’s status as the best-served and most accessible location in the region.
- Policy LU.12.8. Provide for strong connections from the Flagstaff Medical Campus to the Northern Arizona University campus via pedestrian paths, bicycle connections, streets, and transit service.
- Policy LU.13.2. Consider public transit connections in suburban development.
- Policy LU.15.4. Accommodate safe and convenient walking, biking, and transit facilities in existing and proposed employment centers.
- Policy T.2.4. Consider dedicated transit ways where appropriate.
- Policy T.3.8. Promote transportation options such as increased public transit and more bike lanes to reduce congestion, fuel consumption, and overall carbon emissions and promote walkable community design.
- Goal T.7. Provide a high-quality, safe, convenient, accessible public transportation system, where feasible, to serve as an attractive alternative to single-occupant vehicles.
- Policy T.7.1. Cooperate with NAIPTA in developing and implementing the five-year transit master planning goals and objectives to continuously improve service, awareness, and ridership
- Policy T.10.2. Improve multimodal access and service to and from the airport including transit, bicycle, and parking services.
- Policy NH.1.4. Foster points of activities, services, increased densities, and transit connections in urban and suburban neighborhoods.
- Policy NH.4.6. Consider and integrate public transportation when possible in planning housing developments, to help reduce a household’s transportation costs and minimize impact on the community’s roads and transportation system.

The operations and capital expenditures identified in this Transportation Improvement Program are consistent with NAIPTA’s most recently adopted 5-year Transit Plan. They support a transit system that provides effective geographic coverage of the region and existing and planned concentrations of residents and their places of employment.

Several transit projects have been added to illustrative year 2024 including a downtown connection center and high capacity transit route that will connect people between major activity and employment centers.

FLAGSTAFF
METROPOLITAN PLANNING ORGANIZATION
2020 - 2024 Transportation Improvement Program



Chapter VI

Local Projects:
Safety Projects

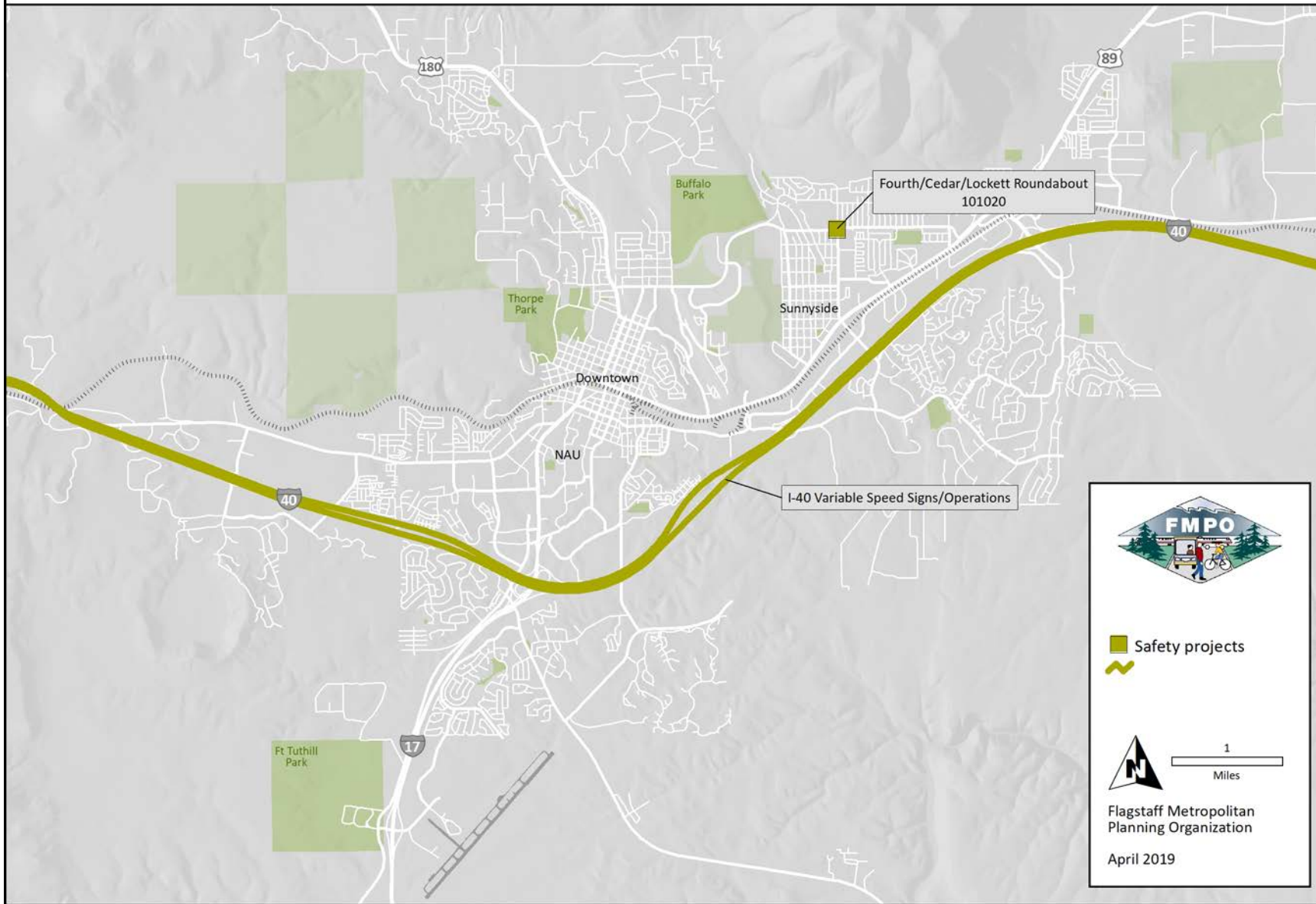


Table 7. Safety projects with the FMPO area

<i>Sponsor</i>	<i>Proj ID</i>	<i>Project name - location - description</i>	<i>Fund</i>	<i>Project cost</i>	<i>FY 2019</i>	<i>FY 2020</i>	<i>FY 2021</i>	<i>FY 2022</i>	<i>FY 2023</i>	<i>FY 2024</i>	<i>Total 2020-2024</i>
ADOT		I-40 Variable Speed Signs/Operations I-40 from MP 186 to 206 Var speed limit signs/operations equip	HSIP	\$ 5,998,000		\$ 362,000	\$ 5,636,000				\$ 5,998,000
						d	c				
COF	101020	Fourth/Cedar/Lockett Roundabout Fourth St/Cedar Ave/Lockett Rd Reconstruct intersection as roundabout	HSIP Local	\$ 1,868,437			\$ 451,656 \$ 30,813	\$ 1,385,968			\$ 1,868,437
							dr	c			
TOTALS						\$ 362,000	\$ 6,118,469				\$ 7,866,437

Phase Codes: s = study; d = design; r = right-of-way; c = construction; u = utilities

Map 5. Safety projects with the FMPO area



Safety Projects Support for the Regional Plan

Goal T.2 of the Regional Plan, as well as the five policies under the goal, address transportation safety:

- Goal T.2. Improve transportation safety and efficiency for all modes.

Projects included in this chapter are specifically intended to address identified safety concerns.

Fourth/Cedar/Lockett Roundabout:

- Conversion of an existing signalized intersection to a roundabout
- There have been several serious-injury crashes at this location, as well as a fatal crash

I-40 Signing/Operations:

- Funding supports variable speed limit signs and other operations to promote safety through an urban section of an interstate highway

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2020 - 2024 Transportation Improvement Program



Chapter VII

All Agencies:
Pavement Preservation Projects

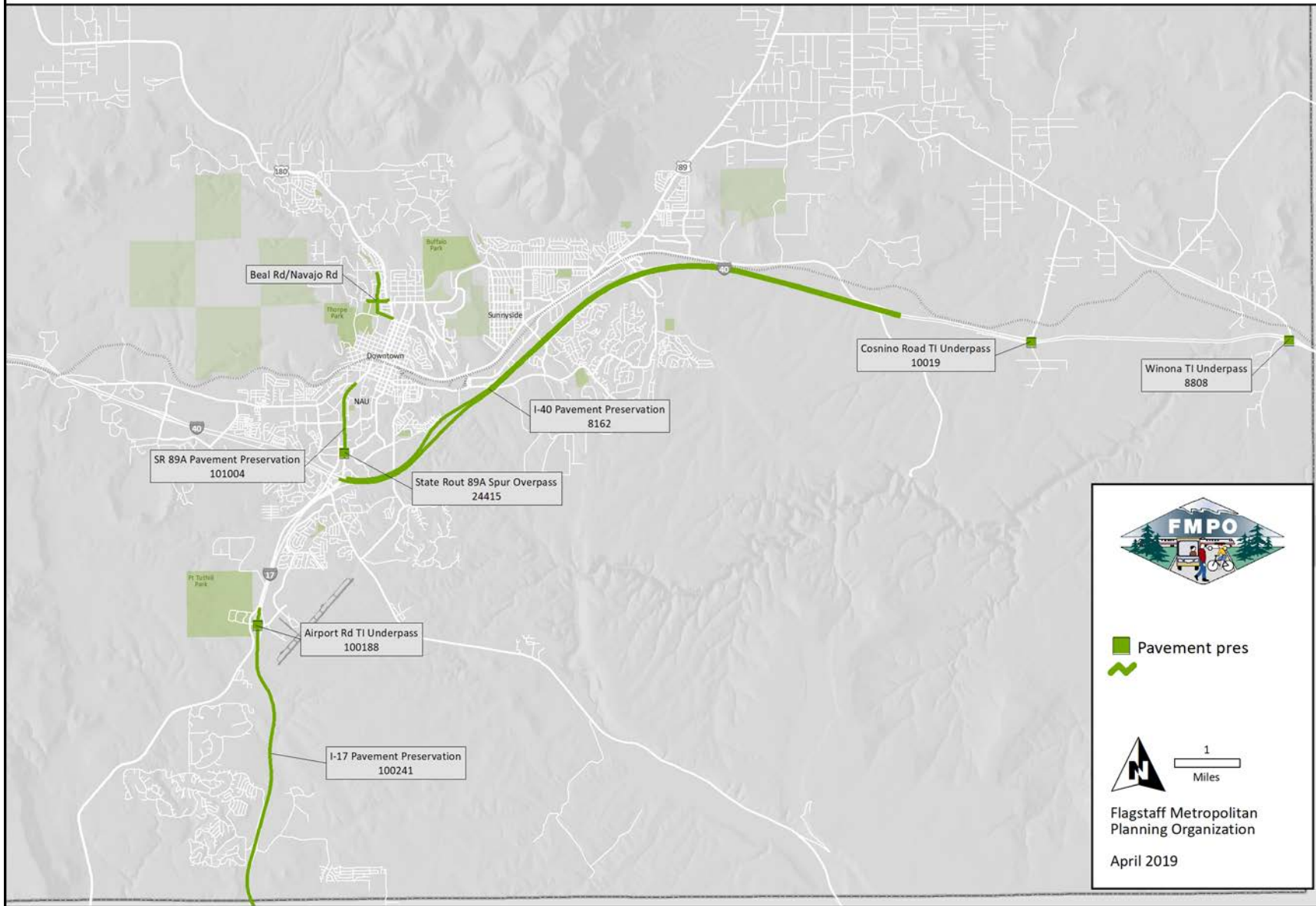


Table 8. Pavement preservation projects within the FMPO area

Sponsor	Proj ID	Project name - location - description	Fund	Project cost	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	Total 2020-2024
ADOT	100241	I-17 Pavement Preservation SB County line to McConnell Dr bridge Pavement preservation	NHPP	\$ 36,220,000	\$ 320,000		\$ 35,900,000				\$ 35,900,000
					d		c				
ADOT	8162	I-40 Pavement Preservation I-17 to Walnut Canyon Rd Pavement preservation	NHPP	\$ 21,453,000			\$ 21,453,000				\$ 21,453,000
							c				
ADOT	101004	State Route 89A Pavement Preservation McConnell Dr to Route 66 Pavement preservation	NHPP	\$ 5,889,000		\$ 320,000		\$ 5,569,000			\$ 5,889,000
						d		c			
ADOT	10019	Cosnino Road TI Underpass I-40 at Cosnino Rd Bridge rehabilitation	NHPP	\$ 2,600,000			\$ 600,000			\$ 2,000,000	\$ 2,600,000
							d			c	
ADOT	8808	Winona TI Underpass I-40 at Townsend-Winona Rd Bridge rehabilitation	NHPP	\$ 5,300,000		\$ 5,300,000					\$ 5,300,000
							c				
ADOT	100188	Airport Rd TI Underpass I-17 at J.W. Powell Blvd Bridge rehabilitation	NHPP	\$ 3,200,000			\$ 700,000			\$ 2,500,000	\$ 3,200,000
							d			c	
ADOT	24415	State Route 89A Spur Overpass I-17 at McConnell Dr Bridge rehabilitation	NHPP	\$ 5,000,000	\$ 5,000,000						
					c						
COF		Beal Rd/Navajo Rd I-17 at McConnell Dr Street reconstruction	RRSS	\$ 11,418,900		\$ 3,901,300	\$ 5,028,400	\$ 2,489,200			\$ 11,418,900
TOTALS					\$ 5,320,000	\$ 9,521,300	\$ 63,681,400	\$ 8,058,200		\$ 4,500,000	\$ 85,760,900

Phase Codes: s = study; d = design; r = right-of-way; c = construction; u = utilities

Map 6. Pavement preservation projects within the FMPO area



Pavement Preservation Projects Support for the Regional Plan

Roadway operations and maintenance are handled individually by each agency and under their respective policies. The Regional Plan – and more particularly the FMPO Regional Transportation Plan – speak to the need for proper maintenance of our transportation systems.

ADOT’s Northcentral District and Northern Arizona Region Traffic office is responsible for operations and maintenance of roads in the region on the state highway system, including Interstate 40, Interstate 17, US Highway 89, State Route 89A, Business 40, and US Highway 180. ADOT maintains Intergovernmental Agreements (IGA) with the City of Flagstaff for maintenance of street lights, sidewalks and FUTS trails.

The City of Flagstaff is responsible for all streets within City limits not on the state highway system, including a number of federal-aid eligible roads

Coconino County’s boundaries extend well beyond the FMPO’s 525-square mile area. Major roads within the FMPO region under the County’s jurisdiction are Lake Mary Road, Townsend-Winona Road, Leupp Road, Silver Saddle Road, Koch Field Road, Stardust Trail, Campbell Avenue, Copeland Avenue, Kachina Village Boulevard, Mountaineer Road and many rural minor collectors.

**FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION
FY 2020 - 2024 TRANSPORTATION IMPROVEMENT PROGRAM**

ADOT ACCEPTANCE

Arizona Department of Transportation

Signature

Gregory Byres

Printed Name

ADOT MPD Director

Title

Date

FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION (FMPO)

STAFF REPORT

REPORT DATE: May 22, 2019
MEETING DATE: June 5, 2019
TO: Honorable Chair and Members of the FMPO Executive Board
FROM: Jeff Meilbeck, FMPO Executive Director
SUBJECT: Unified Planning Work Program (UPWP) Adoption

1. Recommendation:

- i** Staff recommends the Board adopt the Unified Planning Work Program (UPWP) for FY 2020 and FY 2021

2. Related Strategic Workplan Item

- i** 7. Document for Board understanding the FMPO role for regulatory and technical compliance

3. Background

- i** *The Unified Planning Work Program (UPWP) is essentially the FMPO Budget. This document is created annually and provides detail on how the FMPO will spend its funding and meet its responsibilities.*

Staff are in process of revising the format of the UPWP to make it an even better communication and leadership tool. This effort includes research into what Federal and State agencies require and what other small MPOs in Arizona and around the country do. Towards this end, FMPO staff have met with ADOT and staff of other highly successful MPO's including Central Yavapai, North Front Range and San Luis Obispo as part of this research.

This document is important because FMPO's ability to clearly communicate who we are and what we do helps us attract and manage funding. The more consistent FMPO documentation, the better the FMPO's ability to lead collaborative efforts. For example, identifying FMPO's top project priorities in all our documents increases clarity and builds momentum. When project partners and funding agencies are able to easily see our priorities and approach, it makes it easier for them to understand

and work with us. Simply put, the UPWP is another opportunity to communicate our projects and priorities in a clear and compelling manner.

As part of our transparent public process, the UPWP needs to be adopted by the Board

4. TAC Discussion

- i** *The TAC made minor edits related to staff titles and qualifying the FMPO's leadership role as a support role on the Lone Tree corridor. Motion to adopt the UPWP made by Rick Barrett and seconded by John Wennes. Motion carried.*

5. Fiscal Impact

- i** *All items in the UPWP are fiscally constrained and consistent with the City of Flagstaff's proposed FY 2020 Budget.*

6. Alternatives

- i** *Approve the UPWP (recommended). This alternative meets a federal and state requirement and documents the work the FMPO will do over the next 2 years.*
Approve the UPWP with amendments. This alternative allows the Board to make changes prior to adopting the UPWP
Do not approve the UPWP (not recommended). This alternative would fail to meet one of our documentation responsibilities as an MPO.

7. Attachments

- i** *Draft UPWP*



FLAGSTAFF METROPOLITAN
PLANNING ORGANIZATION

CITY OF FLAGSTAFF ♦ COCONINO COUNTY ♦ ARIZONA DOT ♦ NAIPTA

211 West Aspen Avenue ♦ Flagstaff, Arizona 86001

Phone: (928) 213-2650 ♦ Fax: (928) 213-2689

www.flagstaffmpo.org

**FISCAL YEAR 2020 and 2021
UNIFIED PLANNING WORK PROGRAM
AND BUDGET**

Prepared by

Flagstaff Metropolitan Planning Organization

211 W. Aspen Avenue / Flagstaff, AZ 86001

928-213-2650 fax: 928-213-4825

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Executive Board Adoption

PENDING

Funding Provided by:

Federal Highway Administration / Federal Transit Administration

Arizona Department of Transportation

City of Flagstaff / Coconino County

CFDA – FHWA: 20.205
CFDA - FTA:
5310/5311/5316/5317 – 20.513
5303 – 20.505

(1) Catalog of Federal Domestic Assistance (CFDA) Number – This is a data base of all federal programs available through State and Local government. If necessary, ADOT can provide this number;

FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION (FMPO)

2020-2021 EXECUTIVE BOARD

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Supervisor District 1
Coconino County

Coral Evans
Vice-Chair
Mayor
City of Flagstaff

Charlie Odegaard
Council Member
City of Flagstaff

Jim McCarthy
Council Member
City of Flagstaff

Matt Ryan
Supervisor District 3
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Jesse Thompson
Arizona ADOT

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ADOT MPD
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Alternate

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Coconino County Manager
Lucinda Andreani
Alternate

Barbara Goodrich
Member
Interim City of Flagstaff
Manager

Erica Mazza
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NAIPTA

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Nate Reisner
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Development Engineer

Daniel Folke
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Development Services
Director

Tiffany Antol
Member
Action City Planning
Director

Rick Barrett
Member
City of Flagstaff
Engineer

Christopher Tressler
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Coconino County
Engineering Division Manager

Jeff Bauman
Member
City of Flagstaff
Traffic Engineer

John Wennes
Member
ADOT
Planning Program Manager

Jay Christelman
Member
Coconino County Director

STAFF

Jeff Meilbeck
Executive Director

Martin Ince
Multi-Modal Planner

David Wessel
MPO Manager

Sara Jansen
Administrative Specialist

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**FEDERAL CERTIFICATIONS
METROPOLITAN TRANSPORTATION PLANNING PROCESS
SELF-CERTIFICATION**

This document was prepared in cooperation with the U.S. Department of Transportation, the Federal Highway Administration, and the Arizona Department of Transportation.

The Flagstaff Metropolitan Planning Organization and the Arizona Department of Transportation hereby certify that the transportation planning process addresses the major issues in the metropolitan planning area and is being conducted in accordance with all applicable requirements of:

1. 23 USC 134 and 135 , 49 USC 5303 and 5304 and 23 CFR Part 450;
2. 23 CFR Part 230, regarding the implementation of an equal opportunity program on Federal and Federal-aid highway construction contracts;
3. Sections 174 and 176(c) and (d) of the Clean Air Act, as amended (42 USC 7504, 7506(c) and (d)) and 40 CFR Part 93;
4. Title VI of the Civil Rights Act of 1964, as amended (42 USC 2000d-1) and 49 CFR Part 21.
5. 49 USC 5332, prohibiting discrimination on the basis of race, color, creed, national origin, sex, or age in employment or business opportunity;
6. Section 1101(b) of the FAST Act (Publ. L. 114-94) and 49 CFR Part 26 regarding the involvement of disadvantaged business enterprises in U.S. DOT-funded projects;
7. The provisions of the Americans with Disabilities Act of 1990 (42 USC 12101 et esq.) and 49 CFR Parts 27, 37, and 38;
8. The Older Americans Act, as amended (42 USC 6101), prohibiting discrimination on the basis of age in programs or activities receiving financial assistance;
9. Section 324 of title 23 USC regarding the prohibition of discrimination based on gender;
10. Section 504 of the Rehabilitation Act of 1973 (20 USC 794) and 49 CFR Part 27 regarding discrimination against individuals with disabilities;
11. Anti-lobbying restrictions found in 49 USC Part 20. No appropriated funds may be expended by a recipient to influence or attempt to influence an officer or employee of any agency, or a member of Congress, in connection with the awarding of any federal contract.

Art Babbott, Chair
Flagstaff Metropolitan
Planning Organization

Date

Greg Byres, Director
Multimodal Planning Division
Arizona Department of Transportation

Date

Chapter I

INTRODUCTION TO THE UNIFIED PLANNING WORK PROGRAM AND BUDGET (UPWP)

Executive Summary

The FMPO FY 2020 program is \$1,638,130 including \$1,167,970 in federal funds and \$470,160 in local funds. The FMPO FY 2021 program is \$825,100 including \$751,940 in federal funds and \$73,160 in local funds. The majority of local funds are from exchanges of federal funds for local funds. The major activities for FY 2020 and 2021 are:

- Adopt 2 Year UPWP for FY 20 and 21
 - Complete an FMPO Website update
 - Continue process of evaluating possible new identity for FMPO
 - Establish MPO as a non-profit or political subdivision of the State
 - Finalize operating procedures and determine how NAU and NAIPTA will serve on the Executive Board
 - Review the effectiveness of the procedures and strategies contained in the Public Participation Plan.
 - Establish the FMPO as an independent organization.
-
- Review the UPWP processes and documents and update as needed to improve communications and documentation
 - Review the TIP processes and documents and update as needed to improve communications and documentation.
 - Lone Tree Corridor Study and DCR
 - Regional Model Update
 - Grant-writing
 - Lone Tree Corridor
 - Fourth Street Corridor
 - Coordination efforts: Staff time
 - ADOT: Milton Road and US 180 Corridor Master Plans, State Rail Plan
 - City of Flagstaff: Lone Tree Corridor
 - NAIPTA: Bus Rapid Transit plan
 - Coordinated Public Transit- Human Services Transportation Plan

A brief definition of the UPWP

The purpose of the Unified Planning Work Program (UPWP) is to outline multimodal transportation planning activities within a financially constrained budget to be conducted in the Flagstaff MPO planning area for a one or two year period. Federal definition of a Unified Planning Work Program (UPWP) is *“a statement of work identifying the planning priorities and activities to be carried out within a metropolitan planning area. At a minimum, a UPWP includes a description of the planning work and resulting products, who will perform the work,*

time frames for completing the work, the cost of the work, and the source(s) of funds” (23CFR450.104).

A description of the metropolitan area

The area covered by the FMPO approximates 525 square miles from Belmont on the west, Kachina Village and Mountainaire on the south, Winona on the east, and the San Francisco Peaks on the north (see Figure 1). Jurisdictions include the City of Flagstaff, Coconino County, the Arizona Department of Transportation, and the Northern Arizona Intergovernmental Public Transportation Authority (NAIPTA). Cooperation with Northern Arizona University is embedded in the governance structure of the FMPO

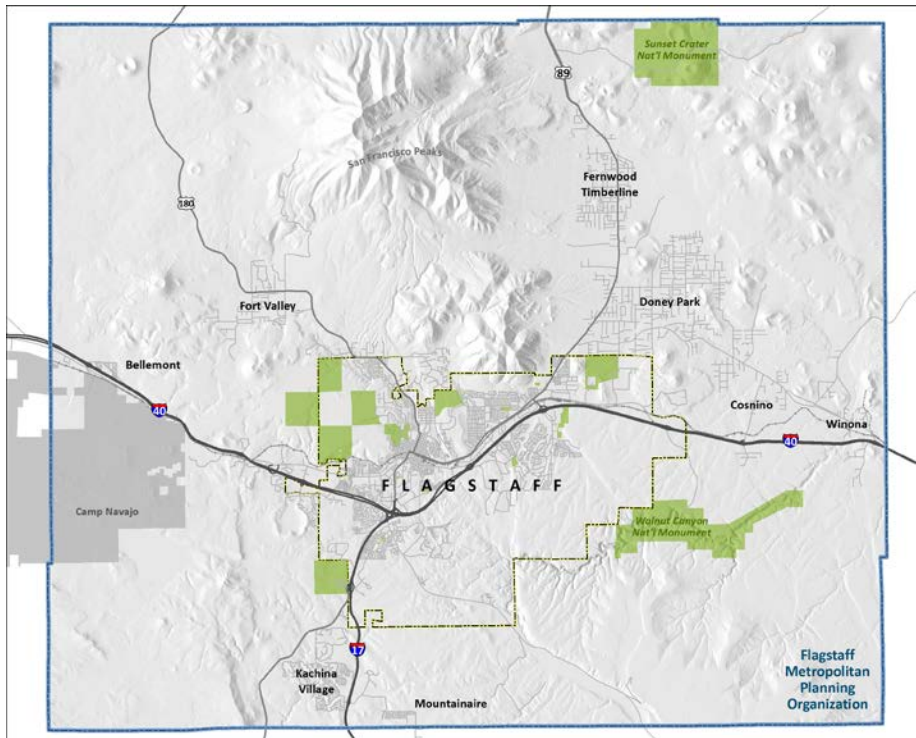


Figure 1. FMPO Planning Boundary

A current overview of the status of comprehensive transportation planning activities;

Comprehensive transportation planning is embodied primarily in the regional transportation plan, a mandated federal document. The *FMPO Blue Print 2040 Regional Transportation Plan* was adopted in May 2017. The City of Flagstaff and Coconino County update to the regional comprehensive plan, *Flagstaff Regional Plan 2030*, was adopted by the City and County governing bodies in State Fiscal Year 2014 and was approved by voters in May 2014. FMPO played a coordinating and cooperative role.

The role of the FMPO for planning priorities in the metropolitan area.

The role and responsibilities of the FMPO are outlined in 23 CFR 450.

- Support the economic vitality of the metropolitan area, especially by enabling global competitiveness, productivity and efficiency
- Increase the safety of the transportation system for motorized and non-motorized users
- Increase the security of the transportation system for motorized and non-motorized users
- Increase the accessibility and mobility options available to people and for freight
- Protect and enhance the environment, promote energy conservation, improve the quality of life and promote consistency between transportation improvements and state and local planned development patterns
- Enhance the integration and connectivity of the transportation system, across and between modes, for people and freight
- Promote efficient system management and operation
- Emphasize the preservation of the existing transportation system
- Improve the resiliency and reliability of the transportation system and reduce or mitigate stormwater impacts of surface transportation
- Enhance travel and tourism

Additional Roles and Responsibilities

- **FAST Act Implementation: Transition to Performance-based Planning and Programming**
Blueprint 2040 is a regional transportation plan supported by more than a dozen performance measures. These are employed at the scenario level, the system monitoring level and the project prioritization and selection level. FMPO has adopted ADOT targets for safety.
- **Regional Models of Cooperation**
FMPO is working cooperatively with the Northern Arizona Council of Government and the Central Yavapai MPO on a regional strategic transportation safety plan. FMPO and NAIPTA jointly purchased regional transportation data. FMPO is collaborating with Northern Arizona University in the Pacific Region Southwest University Transportation Center.

Fiscal Constraint – Funding is limited and better information can lead to better decision making.

Air Quality and Attainment

The FMPO is currently in attainment for all regulated pollutants. The Environmental Protection Agency (EPA) released new ozone emissions standards lowering the acceptable level from 75 parts per billion (ppb) to 70 ppb. The FMPO region is on the fringe of non-attainment and is not being recommended to the EPA by ADOT for non-attainment status this year. An Air Quality Maintenance plan was developed by ADOT for Coconino County, in part due to haze at the Grand Canyon. The Environmental Protection Agency recently released requirements for power plants in the area to reduce their emissions, but these have been rolled back by the Trump administration. The FMPO will work closely with the City and County, both of whom are committed to sustainability, to incorporate recommended activities to protect air quality into the *Flagstaff Regional Plan 2030* and any related amendments to the FMPO RTP. FMPO will track developments with ozone regulations and will comply, if and when, they apply to the region.

Chapter II ORGANIZATION AND MANAGEMENT

The Organization and Management section provides a narrative that discusses staffing roles and responsibilities of the MPO, employees of member agencies that assist the MPO, and the MPO's fiscal agent and legal counsel. It also identifies the cognizant agency (for audit purposes this means the Federal awarding agency that provides the predominant amount of direct funding to a recipient);

FMPO Staffing

- Executive Director: Oversees day-to-day operations, supervises staff, prepares policy and program materials for consideration by the Technical Advisory Committee and the Executive Board. Coordinates strategic direction with Executive Board
- Manager: Oversees technical and planning operations, supervises staff, prepares technical reports and capital program materials for consideration by the Technical Advisory Committee and the Executive Board.
- Multi-modal Transportation Planner: Liaison to City, County, ADOT and NAIPTA regarding pedestrian, bicycle and transit planning and programming issues. Assists with project delivery for related projects. Supports the Manager as needed.
- Administrative Specialist: Communications, financial reporting and tabulation, documentation and coordination, public outreach, website management, meeting logistics.
- Other City of Flagstaff, Coconino County, ADOT and NAIPTA staff as necessary: Beyond roles on the Technical Advisory and Management committees, ADOT, city, county and NAIPTA staff frequently join with FMPO staff to review large development projects, work out details for multimodal aspects of projects, coordinate on public outreach, and provide technical review of respective agency products. Staff most frequently involved from each agency include:
 - City of Flagstaff: Traffic Engineer, Capital Improvements Engineer, Comprehensive Planning Manager and City Engineer
 - Coconino County: Public Works Director, County Engineer, Transportation Planner, Community Development staff
 - ADOT
 - Northcentral District: District Engineer, Traffic Engineer, Development Engineer
 - Multimodal Planning Division: Division Director, Program Planning Manager
 - NAIPTA: Development Director, Capital Project Manager

Employees of member agencies will participate on FMPO working technical committees, subcommittees or task forces for data assemblage, summary, evaluation, and formulation of recommendations to be presented to the TAC, Management Committee and the EB.

The City of Flagstaff Finance Department currently serves as the fiscal agent for the FMPO, providing payroll, invoice payments, procurement and bookkeeping records for reconciling

FMPO revenue and expense reports. The FMPO maintains its own records on a daily basis to permit up-to-date billing and to document eligible reimbursements of state and federal funds. The FMPO is in the process of going out to bid for administrative and financial services and the City of Flagstaff may or may not continue to serve as the fiscal agent in FY 2020 and 2021. One of the core goals of the UPWP for the FMPO is to review and identify the best way for the FMPO to meet its financial and administrative management needs. The FMPO will enter into IGA and MOUs to update its agreements and make them current with all partners.

The City of Flagstaff City Attorney has historically served as legal counsel for the FMPO. However, based on an amended and restated IGA between the City and the County dated September 2018, the FMPO is in the process of reviewing our legal needs and how they can best be met. The City of Flagstaff may or may not continue to provide legal counsel in FY 2020 and 2021. One of the core goals of the UPWP for the FMPO is to review and identify the best way for the FMPO to meet its legal counsel needs.

FHWA, through ADOT, is the cognizant agency providing the predominant amount of funds. NAIPTA, the local public transit provider, is a designated recipient for FTA 5307 funds. FAA is the cognizant agency for the City of Flagstaff regarding the Indirect Cost Allocation Plan (ICAP).

Identification of committee structure, including an Organization Chart:

- **The FMPO Executive Board** consists of six elected or appointed officials, three from the Flagstaff City Council, two from the Coconino County Board of Supervisors, one member from the ADOT State Transportation Board (who is appointed to the State Transportation Board by the Governor of the State of Arizona). It is the function of the Executive Board to act as a policy body coordinating and directing transportation planning, implementation thereof (as authorized by the Executive Board), and related activities within the overall regional comprehensive planning process.
- **The FMPO Management Committee** consists of Managers or their designees from the City of Flagstaff, Coconino County, NAIPTA, NAU and the ADOT Director of the Multimodal Planning Division. This group meets on an as-needed basis.

The Management Committee has authority and responsibility to review the FMPO Board packet and provide input to the FMPO Board and FMPO Staff.

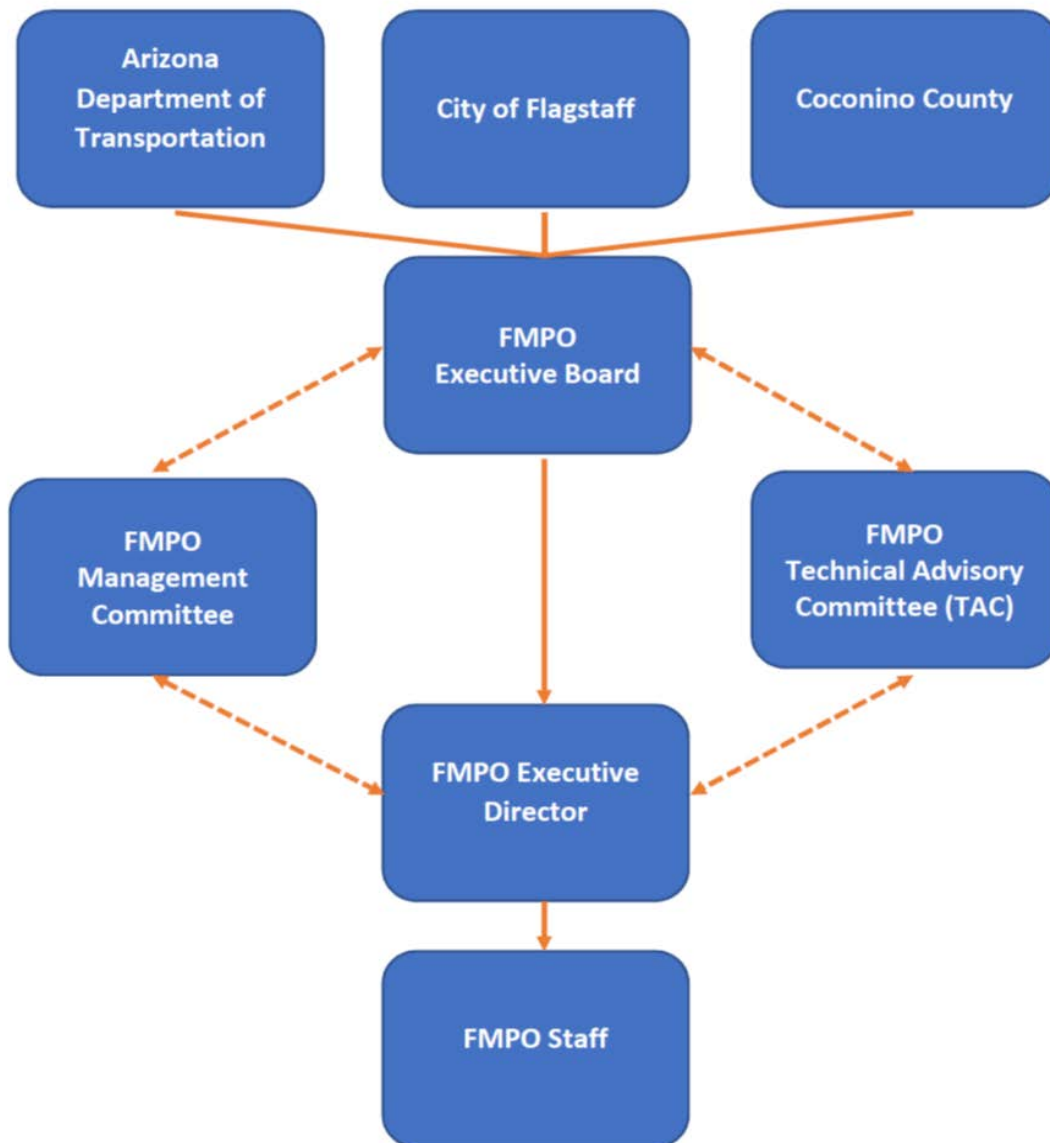
- **The FMPO Technical Advisory Committee (TAC)** is composed of technical and/or managerial staff representatives from each of the participating agencies. In addition, there may be one or more ex-officio non-voting representatives from the FHWA and FTA. Additional organizations may be added in the future by Executive Board directive for voting or ex-officio non-voting status. Each ex-officio non-voting member must be approved by her/his respective agency.

The TAC has authority and primary responsibility to conduct technical reviews and analyses regarding work activities of the UPWP, and related issues as specified by the FMPO's

Executive Board, and to so advise the Executive Board on appropriate actions to be taken. The TAC works closely with the FMPO staff, providing guidance and direction for development of the annual UPWP/Budget and work activities defined therein.

FMPO Organizational Chart

FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION (FMPO)



Operating procedures

The FMPO Operating Procedures identify the roles and responsibilities of the Executive Board, Management Committee and Technical Advisory Committee. They further define officers, voting members, and quorum requirements.

Other Agreements

The FMPO is formed under the authority of the Governor of the State of Arizona and structured as an independent legal entity through an intergovernmental agreement between the City and County. The FMPO has entered into the following agreements in order to satisfy federal requirements and clearly define operational relationships:

- a) JPA GRT-19-0007314-T with the Arizona Department of Transportation
- b) Memorandum of Understanding with Northern Arizona Intergovernmental Public Transportation Authority regarding planning and programming of transit funds, March 2010. See the appendices.

Forms, certifications, and assurances

FMPO will comply with all federal, state and local laws. FMPO has an adopted Title VI policy, Limited English Proficiency Plan, Coordinated Public Transit/Human Services Transportation Plan, and works within the City of Flagstaff's Disadvantaged Business Enterprise Policy. FMPO uses these documents to meet certifications and assurances required by federal law.

Chapter III FUNDING DESCRIPTION & BUDGET SUMMARY

The Arizona Department of Transportation (ADOT) is the designated recipient of the Federal-aid Highway funds used for planning and research purposes. As the designated recipient of the planning funds ADOT has the responsibility and the authority under **49 CFR Part 18** (Uniform Administrative Requirements for Grants and Cooperative Agreements to State and Local Governments) to oversee all activities funded under the Federal-aid Program by the subrecipients of these funds. ADOT's oversight responsibilities include but are not limited to overall work plan reviews, invoice billing review and approval, TIP certification, air quality reviews, and quality assurance and quality control of traffic data. WPs are funded primarily with PL funds; however, a MPO may use other eligible funds for their WP. This section describes the types of funding sources used for planning.

- (1) **Metropolitan Planning (PL) Funds:** Federal planning funds can be used for up to 94.3% of a project, with a required 5.7% match typically provided by local governments. The distribution of the PL Funds is accomplished through a formula developed by ADOT in consultation with the MPOs and must be approved by the FHWA.
- (2) **Statewide Planning and Research (SPR) Funds:** SPR funds are federal dollars from the State Planning and Research Program administered by the Arizona Department of Transportation. Some SPR funds may be allocated to the MPO to help plan for the non-urbanized portion of the MPO. A 20% match is required and must be provided by the local jurisdiction, depending on the project.
- (3) **Surface Transportation Block Grant (STBG) Funds:** STBG is a federal-aid highway flexible funding program that funds a broad range of surface transportation capital needs including roads, transit, airport access, vanpool, and bicycle and pedestrian facilities. Transit related planning, research, and development activities are also eligible uses of STP funds. STP apportionment may be shared by ADOT with other Council of Governments (COG) and all MPO's less than 200,000 population, though this action is discretionary and not required by current Transportation legislation. A 5.7% match is required.
- (4) **Federal Transit Administration Funding:** FTA funds are secured annually through the FTA Metropolitan Planning Program Section 5305. FTA funds are designated for transit planning and research activities. The funds require a 20% local match, which is typically provided by the local governments. In addition, other federal or state funding that is not specifically designed for planning activities can be allocated for planning purposes. In those cases, those funds such as FTA Section 5307 need to be shown in the budget tables.
- (5) **Matching Funds:** In order to secure federal funds, the state and/or local government must place matching funds on a project.

- (6) **In-kind (Soft Money) Contribution with Description:** The value of third party in-kind contributions may be accepted as the match for federal funds in accordance with the provisions of 49 CFR 18.24(a)(2) and may be applied on either a total planning work program basis or for specific line items.
- (7) **Highway Safety Improvement Program (HSIP) Funds:** These funds are available on a competitive basis only. HSIP is a federal funding source dedicated to systematic improvement of safety conditions on state and local roads. HSIP funds may be used for planning purposes provided such activities are identified in the work program and transportation improvement program. The funds require a 5.7% match.
- (8) **Carry-forward;** Carry-forward funds occur when an MPO does not obligate all available eligible funds in the current and/or prior fiscal years or if it has de-obligated funds that have been obligated previously.

BUDGET SUMMARY TABLES

The following budget tables identify agency participation and funding sources. The Flagstaff Metropolitan Planning Organization incurs both direct and indirect costs. The FMPO defines direct costs as those costs which can be specifically and readily identified with a specific cost objective or program. Indirect costs are defined as those costs necessary for the effective, efficient operation of FMPO programs and which cannot be readily identified to a specific cost objective or program without effort disproportionate to results achieved.

Indirect Cost Recovery: The FMPO recovers the costs of central administrative and support activities (central services) through the development and application of a citywide indirect cost rate. The FMPO annually develops a single fixed indirect cost rate that includes all allowable 2 CFR Part 200 central service costs. The rate is prepared in accordance with the “simplified method” as presented in 2 CFR Part 200. As required by 2 CFR Part 200, an indirect cost rate proposal is annually developed to document the indirect cost rate.

Revenue Summary: The table below provides a summary of all funding sources and revenues, including carry forward, anticipated by the Flagstaff MPO for FY 2020 and FY 2021. Pending update to actual PL and SPR allocations.

PL= Planning SPR = State Planning & Research STBG = Surface Transportation Block Grant	OA = Amount of apportionment that may be spent 5305(d) = FTA Metropolitan Planning O&M = Operations & Maintenance
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Flagstaff Metropolitan Planning Organization							
2020-2021 UPWP/B - Revenue Assumptions					DRAFT		
Revenue Source			FY 18 OA Carry Forward	FY 19 OA Carry Forward	FY20 Obligation Authority (OA)	FY 21 Obligation Authority (OA)	Total 2 Year Workplan
FHWA-PL					123,831	123,831	247,662
ADOT-SPR				75,000	125,000	125,000	325,000
FTA-5305					36,348	36,348	72,696
FHWA-STBG				416,030	466,761	466,761	1,349,552
Subtotal Federal Funds				491,030	751,940	751,940	1,994,910
City of Flagstaff - Transportation Tax					22,500	22,500	45,000
City of Flagstaff - Interdivisional funds					45,660	45,650	91,310
City of Flagstaff - Milton/Plaza repay					114,000		114,000
NAIPTA - tax exchange					283,000		283,000
In Kind					30,000	30,000	60,000
Coconino County					5,000	5,000	10,000
Subtotal Local Funds			-		500,160	103,150	603,310
Total funding			-	491,030	1,252,100	855,090	2,598,220

FMPO FY 20 OPERATING COSTS BY ELEMENT					
TASK	WORK ELEMENT	EXPENSES			TOTAL COSTS
		Salaries & Benefits	Direct Expenses	Indirect Costs	
100	ADMINISTRATION	\$434,296	\$23,675	\$37,004	\$494,975
200	DATA COLLECTION	\$0	\$113,124	\$0	\$113,124
300	TRANSPORTATION IMPROVEMENT PROGRAM	\$65,000	\$0	\$0	\$65,000
400	REGIONAL TRANSPORTATION PLAN	\$0	\$156,250	\$0	\$156,250
500	SPECIAL PROJECT PLANNING	\$0	\$913,781	\$0	\$913,781
600	ENVIRONMENTAL OVERVIEW	\$0	\$0	\$0	\$0
700	CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0
TOTAL		\$499,296	\$1,206,830	\$37,004	\$1,743,130

FMPO FY 21 OPERATING COSTS BY ELEMENT					
TASK	WORK ELEMENT	EXPENSES			TOTAL COSTS
		Salaries & Benefits	Direct Expenses	Indirect Costs	
100	ADMINISTRATION	\$434,296	\$23,675	\$37,004	\$494,975
200	DATA COLLECTION	\$0	\$113,124	\$0	\$113,124
300	TRANSPORTATION IMPROVEMENT PROGRAM	\$65,000	\$0	\$0	\$65,000
400	REGIONAL TRANSPORTATION PLAN	\$0	\$156,250	\$0	\$156,250
500	SPECIAL PROJECT PLANNING	\$0	\$25,741	\$0	\$25,741
600	ENVIRONMENTAL OVERVIEW	\$0	\$0	\$0	\$0
700	CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0
TOTAL		\$499,296	\$318,790	\$37,004	\$855,090

FMPO FY 2020 FUNDING BY WORK TASK AND FUNDING SOURCE												
		PL FUNDS	PL MATCH 5.70%	SPR Funds	SPR MATCH 20%	FTA FUNDS	FTA MATCH 20%	STBG FUNDS	STBG MATCH 5.70%	SPR/PL/FTA IN KIND	MEMBER CONTRI- BUTIONS	FY 2020 TOTAL
Required Match Rate												
TASK	TITLE											
100	PROGRAM ADMINISTRATION	0	0	0	0	0		466,761	28,214	5,000	23,214	494,975
200	DATA COLLECTION	63,831	3,858			36,348	9,087			5,000	7,945	113,124
300	TRANSPORTATION IMPROVEMENT PROGRAM	60,000	3,627							5,000		65,000
400	REGIONAL TRANSPORTATION PLAN (RTP)	0	0	125,000	31,250				0	5,000	26,250	156,250
500	SPECIAL PROJECT PLANNING (FY2019 CF)		0	75,000	18,750			416,030	25,147	10,000	412,751	913,781
600	ENVIRONMENTAL OVERVIEW											0
700	CAPITAL EXPENDITURES											0
	TOTAL	123,831	7,485	200,000	50,000	36,348	9,087	882,791	53,361	30,000	470,160	1,743,130
	Total Match Required - All funds		119,933									
	Total Match Provided - All funds		470,160									

Note: Task 500 Special Project Planning amounts for SPR and STBG Funds are carry forward funds from FY 2019.

FMPO FY 2021 FUNDING BY WORK TASK AND FUNDING SOURCE												
		PL FUNDS	PL MATCH 5.70%	SPR Funds	SPR MATCH 20%	FTA FUNDS	FTA MATCH 20%	STBG FUNDS	STBG MATCH 5.70%	SPR/PL/FTA IN KIND	MEMBER CONTRIBUTIONS	FY 2021 TOTAL
Required Match Rate												
TASK	TITLE											
100	PROGRAM ADMINISTRATION	0	0	0	0	0		466,761	28,214	5,000	23,214	494,975
200	DATA COLLECTION	63,831	3,858			36,348	9,087			5,000	7,945	113,124
300	TRANSPORTATION IMPROVEMENT PROGRAM	60,000	3,627							5,000		65,000
400	REGIONAL TRANSPORTATION PLAN (RTP)	0	0	125,000	31,250				0	15,000	16,250	156,250
500	SPECIAL PROJECT PLANNING		0		0				0		25,741	25,741
600	ENVIRONMENTAL OVERVIEW											0
700	CAPITAL EXPENDITURES											0
	TOTAL	123,831	7,485	125,000	31,250	36,348	9,087	466,761	28,214	30,000	73,150	855,090
	Total Match Required - All funds		76,036									
	Total Match Provided - All funds		103,150									

Chapter IV

MPO WORK ELEMENTS

The MPO Work Elements Section consists of descriptions of the major work products and tasks the FMPO proposes to undertake.

Work Element 100: Administration

Description

The administration section describes task functions required to manage the transportation planning process on a continual basis including program administration, development, review and reporting, anticipated staff development and an annual audit as required by **23 CFR 420.121(c)**. The annual audit shall be performed in accordance with **49 CFR 18.26, and OMB 2 CFR 200**.

Purpose

Administer the MPO and its work program in a manner that:

1. Maintains the region's eligibility to receive federal transportation capital and operating assistance, and
2. Provides a continuous, cooperative, and comprehensive transportation planning process throughout the region.
3. Delivers on the FMPO Mission, Vision and Strategic Plan

FY 2019 Accomplishments

- Managed the implementation of tasks within the FY 2019 WP. (MPO)
- Prepared and reviewed requests for proposals, contracts, quarterly progress reports and invoices, maintain membership lists, prepared meeting agendas, maintained and update a website, and recorded meeting minutes. (MPO)
- Monitored best practices for transportation planning through industry associations such as TRB, AMPO, APTA, AASHTO, etc. (MPO)
- Participated in meetings, workshops and conferences in order to stay current on innovative planning techniques. (MPO, ADOT)
- Hosted or co-host/ sponsor symposiums or summits on current regional issues for outreach and/or education purposes. (MPO)
- Assisted member jurisdictions with MPO related activities, including orientation sessions. (MPO)
- Prepared the Fiscal Year 2020-21 Work Program, reviewed governing documents and funding strategies. (MPO)
- Worked with the MPO to establish administrative, contractual, technical and review procedures and agreements to fulfill the UPWP (ADOT)
- Reworked Operating Procedures and Intergovernmental Agreement
- Prepared annual Title VI Report for submission to ADOT.
- Disseminated relevant disadvantaged business enterprise and other information to targeted parties

- Began FMPO transition to a more independent organization
- Adopted a Strategic Workplan

FY 2020 and 2021 Goals and Objectives

- Manage the implementation of tasks within the FY 2020 and FY 2021 UPWP and submit quarterly reports
- Prepare and review requests for proposals, contracts, quarterly progress reports and invoices, maintain membership lists, prepare meeting agendas, maintain and update a website, and record meeting minutes.
- Monitor best practices for transportation planning through industry associations such as TRB, AMPO, APTA, AASHTO, etc.
- Participate in meetings, workshops and conferences in order to stay current on innovative planning and leadership techniques.
- Host or co-host/ sponsor symposiums or summits on current regional issues for outreach and/or education purposes.
- Assist member jurisdictions with MPO related activities, including orientation sessions.
- Make changes in the planning process as a result of changes to Transportation legislation that may occur during the fiscal year.
- Prepare the Fiscal Year 2021 and FY 2022 Work Program by May of each year.
- Establish administrative, contractual, technical and review procedures and agreements to fulfill the UPWP.
- Prepare annual Title VI Report for submission to ADOT by August of each year.
- Disseminate relevant disadvantaged business enterprise and other information to targeted parties as required.
- Complete an FMPO Website update by May 2020
- Continue process of evaluating possible new identity for FMPO by December 2020
- Establish MPO as a non-profit or political subdivision of the State by June 2020
- Finalize operating procedures and determine how NAU and NAIPTA will serve on the Executive Board by December 2020
- Review the effectiveness of the procedures and strategies contained in the Public Participation Plan by December 2021
- Review the UPWP processes and documents and update as needed to improve communications and documentation by May 2020

FY 2020 and FY 2021 Performance Measures and End Products

- Timely submission of quarterly progress reports.
- Develop agendas and documents minutes of Technical Advisory Committee, Management Committee (as needed) and Executive Board meetings (monthly).
- Submit quarterly invoices and progress reports
- Submit annual Title VI Report in August of each year
- Complete UPWP amendments as needed and updates annually
- Complete rebranding documents by December 2020

- Update Strategic Work Plan in December of each year

100 Administration Budget

100 Administration Budget 2020			
Description	Federal	Local	Total
STBG and Local	<u>466,761</u>	<u>28,214</u>	<u>494,975</u>
Total	\$ 466,761	\$ 28,214	\$ 494,975
100 Administration Budget 2021			
Description	Federal	Local	Total
STBG and Local	<u>466,761</u>	<u>28,214</u>	<u>494,975</u>
Total	\$ 466,761	\$ 28,214	\$ 494,975

Local Match Sources

- \$28,214 provided by the City of Flagstaff in FY 2020 and FY 2021
- Local funds will be used to pay for non-eligible expenses.

Technology Purchases: Approximately \$3,000 for new computers and \$2,000 for software.

Consultant Activities: \$20,000 for organization, hosting, or sponsoring regional symposiums/summits.

Work Element 200: Data Collection

Description

Maintain a current inventory of data to support transportation planning and facility/system design. Monitor congestion and changes in travel patterns in the region.

Purpose

Collect, analyze and report on data that

- 1) Meets federal and state mandates; and
- 2) Supports the approved work program

FY 2019 Accomplishments

- GIS advancements – developed web applications for displaying capital projects and transportation relationships to land use.
- 5305 Grant for Model Update underway
- Joint purchase with NAIPTA of Streetlight, Inc. data. Applications for Milton, 180 and BRT studies. Model update, etc.
- FMPO serves on the Pacific Southwest Region University Transportation Center Advisory Council.
- Completed Trip Diary Survey and Bicyclist and Pedestrian Count Strategy

FY 2020 and 2021 Goals and Objectives

- Collect the required data for all universe road and street section records in the Highway Performance Monitoring System (HPMS) database that are functionally classified above local by May of each year.
- Maintain a current inventory of the FMPO's functional classification of roadways and urban boundaries, according to federal regulations and state procedures.
- Update the transportation model and determine how MPO will collaborate with NAIPTA and ADOT on a data collection partnership, i.e. Streetlight or another vendor
- Improve model capacity to include transit and bicycle trip assignment and cross-classification data to trip generation
- Consider creation of web-based performance dashboard including associated data management for federal mandates and other needs.
- Monitor performance measures, including those related to greenhouse gases and other emissions
- Update demographic data annually

FY 2020 and FY 2021 Performance Measures and End Products

- General data collection (variable)
- Document completion of HPMS Data Entry in April of each year
- Provide an annual functional classification report in April of each year.

- Provide an annual Mobility Report Card in June of each year
- Provide a calibrated model with transit trip assignment by June 2020
- Document greenhouse gas emission reduction of Fourth Street Corridor by June 2020

FY 2020 and FY 2021 Data Collection Budget

200 Data Collection Budget 2020			
Description	Federal	Local	Total
PL and local match	\$ 63,831	\$ 12,945	\$ 76,776
FTA 5305	\$ 36,348		\$ 36,348
Total	\$ 100,179	\$ 12,945	\$ 113,124
200 Data Collection Budget 2021			
Description	Federal	Local	Total
PL and local match	\$ 63,831	\$ 12,945	\$ 76,776
FTA 5305	\$ 36,348		\$ 36,348
Total	\$ 100,179	\$ 12,945	\$ 113,124

Local Match

- \$12,945 local funds and in-kind will be used to match PL and 5305 funds.

Consultant Activities

- Contract is currently with Burgess Niples and contract may be extended, renewed or re-released.

Work Element 300: Transportation Improvement Program (TIP)

Description

In cooperation with the State and regional public transit operators prepare and update a TIP no less than once every four years. The TIP shall include all projects requiring FHWA and FTA approval; include a priority list of projects to be carried out in the first four (4) years; identify each project or phase; identify carry-forward funding, identifying funding source(s), and be financially constrained.

The Transportation Improvement Program (TIP) includes Northern Arizona Intergovernmental Public Transportation Authority final program of projects for section 5307 and 5339 funding under the Federal Transit Administration, unless amended. Public notice for the TIP also satisfies FTA public notice requirements for the final program of projects.

Purpose

To create a TIP that:

- 1) Provides a reasonable opportunity for public comment.
- 2) Supports the policies of the FMPO Regional Transportation Plan
- 3) Coordinates local capital programs

FY 2019 Accomplishments

- TIP submitted on schedule
- Coordination with FHWA, FTA, ADOT and members to achieve amendments related to safety, transit, and prospective economic recovery funding

FY 2020 and 2021 Goals and Objectives

- Use of the E-STIP for annual submittal and for amendments
- Release call for projects by March of each year
- Draft and Final TIP by April of each year
- Fiscal constraint review in April of each year
- Incorporation of TIP into STIP by May of each year

FY 2020 and FY 2021 Performance Measures and End Products

- Call for projects advertisement and posting in March
- Draft TIP in May
- Public Comment Period advertisement and posting in May
- TIP Adoption in June
- Use of E-STIP for each step

300 Transportation Improvement Program 2020			
Description	Federal	Local	Total
PL and local match	\$ 60,000	\$ 5,000	\$ 65,000
Total	\$ 60,000	\$ 5,000	\$ 65,000
300 Transportation Improvement Program 2021			
Description	Federal	Local	Total
PL and local match	\$ 60,000	\$ 5,000	\$ 65,000
Total	\$ 60,000	\$ 5,000	\$ 65,000

Local Match

\$5,000 local funds and in-kind will be used to match PL and 5305 funds

Technology Purchases: None

Consultant Activities: None

Work Element 400: Regional Transportation Plan (RTP)

Description

Update the Regional Transportation Plan (RTP) every 5 years in air quality attainment areas covering at least a 20-year planning horizon and including long-range and short-range strategies that lead to an integrated intermodal plan; a financial plan that compares estimated revenues with costs of construction, maintenance, capital purchases and operations; considering the planning factors, and providing an opportunity for public participation. Participate in relevant Statewide long range planning efforts such as transit, freight, etc.

Purpose

To provide the long-term vision and direction for short and mid-term actions and capital investments.

2019 Accomplishments

- Provided support to Flagstaff Citizens' Transportation Tax Commission and City of Flagstaff to support Regional Transportation Plan implementation
- Supported ADOT State Rail Plan

FY 2020 and 2021 Goals and Objectives

- Continue work on development of new RTP
- Submit FMPO RTP amendments as needed
- Support Statewide Rail Plan as needed

FY 2020 and FY 2021 Performance Measures and End Products

- Budget appropriate funds to remain prepared for RTP update and RTP amendments in April of each year
- Get an RTP consultant on contract by December 2021
- Submit RTP amendments as needed (none planned at this time)

Regional Transportation Plan Budget

400 Regional Transportation Plan 2020			
Description	Federal	Local	Total
SPR and local match	<u>\$ 125,000</u>	<u>\$ 31,250</u>	<u>\$ 156,250</u>
Total	\$ 125,000	\$ 31,250	\$ 156,250
400 Regional Transportation Plan 2021			
Description	Federal	Local	Total
SPR and local match	<u>\$ 125,000</u>	<u>\$ 31,250</u>	<u>\$ 156,250</u>
Total	\$ 125,000	\$ 31,250	\$ 156,250

Local Match

- \$31,250 in local funds and In-Kind will be used as match for SPR funds each year.

Technology Purchases

- None

Consultant Activities

- Pending

Work Element 500: Special Project Planning

Description

Produce various regional, corridor, and sub-area planning studies and special projects within the region in consultation with the state, local, and transit operators.

Purpose To integrate land use planning with MPO's transportation planning process to ensure the successful implementation of the MPO's Long-Range Transportation Plan and to provide or develop unique analysis or tools that will assist the FMPO and their member agencies in the resolution of existing transportation challenges or to advance regional planning.

FY 2019 Accomplishments

- Completed *Regional Strategic Transportation Safety Plan* including member staff training on safety analysis tools
- Monitored implementation of the *Streets Operations & Maintenance Efficiency Study* (City of Flagstaff – support by Coconino County, FMPO) consultant selected and turned over project management to the City.
- Supported close out of SLEDS street light research
- Secured grant for regional trails plan, initial draft regional trails master plan
- Worked with City to prepare and submit BUILD grant, round IX, for Fourth Street Bridges over I-40
- Supported High Occupancy Housing specific plan effort
- Supported Plan Review & Transportation Impact Analysis
- Supported Southside Neighborhood Plan (City, FMPO)
- Updated the *Safety Program Process Administration and Project Development* plan
- Brought Active Bicycle and Pedestrian Master Plan to 80% completion.
- Supported ADOT's Milton and US 180 Corridor Master Plans
- Supported City High Occupancy Housing Specific Plan
- Participated in development of City's Climate Action and Adaptation Plan
- Submitted 5310 Coordinated Plan update on schedule
- Held FMPO-City-NAIPTA-NAU Coordination meetings every other month
- Served as NAIPTA Transit Advisory Committee Member
- Supported NAIPTA 5305 studies on US 180, BRT, and first and last mile
- Secured grant for Strategic Investment Plan- 5305 Planning Funds- Awarded 1-31-19 from ADOT Transit Group

FY 2020 and 2021 Goals and Objectives

- Support Milton Corridor Master Plan
- Provide input on US 180 Corridor Master Plan
- Provide input on and support 5305 studies on US 180, BRT, and first and last mile
- Provide input on and support Transit plans and studies
- Provide input on and support 5310 Program Coordination
- Provide input on Neighborhood Planning efforts in region
- Provide input on J.W. Powell Boulevard Corridor Master Plan

- Provide support on Lone Tree Corridor Coordination
- Provide leadership on Lone Tree TI DCR Update
- Provide leadership and support in submitting grants and obtaining funding for Fourth Street – I-40 to 4th Street (FMPO)
- Complete Active Transportation (pedestrian & bicycle) Master Plan (FMPO)
- Update the *Safety Program Process Administration and Project Development* plan by May 2020
- Provide input and plan review of Transportation Impact Analysis
- Provide leadership on regional trail and bicycle facility plans, develop facility standards, oversee trail system capital budgeting and provide guidance during project delivery.
- Provide input on regional freight planning and economic development activities related to freight as needed
- Create and adopt Flagstaff Active Transportation Master Plan
- Provide input as needed and support Public Transportation Safety Management Plan as created by NAIPTA
- Participate in and support NAU transportation planning efforts

FY 2020 and FY 2021 Performance Measures and End Products

- Complete Lonetree TI DCR by May 2020
- Submit BUILD grant for Fourth Street Corridor by June 2020
- Adopt Active Transportation Master Plan by December 2020
- Adopt Lone Tree Corridor Charter (December 2019)

Special Project Planning Budget

500 Special Project Planning 2020			
Description	Federal	Local	Total
STBG FY 19 Carry Forward and Local	\$ 416,030	\$ 422,751	\$ 838,781
SPR FY 19 Carry Forward and Local	\$ 75,000	\$ -	\$ 75,000
Total	\$ 491,030	\$ 422,751	\$ 913,781
500 Special Project Planning 2021			
Description	Federal	Local	Total
STBG and Local	\$ -	\$ 25,741	\$ 25,741
Total	\$ -	\$ 25,741	\$ 25,741

Note:

- 1) All Special Project Planning Funds in FY 2020 are Carry Forward from FY 2019
- 2) All Special Project Planning funds are budgeted in 2020 and will be carried forward as needed into 2021

Local Match

- \$25,741 in local funds will be provided

Technology Purchases: None

Consultant Activities:

- Consultant will be hired to submit BUILD grant for Fourth Street Corridor for up to \$20,000
- Consultant will be hired to complete Lone tree TI DCR and related studies for up to \$300,000
- Consultant will be hired to provide project management on Lone tree corridor coordination for up to \$50,000
- Consultant will be hired to finalize active transportation management plan for up to \$50,000

Work Element 600: Environmental

Description

Environmental review and compliance related to the FMPO region being an attainment area will continue

FY 2020 and 2021 Goals and Objectives

- No Major activities expected
- Monitor compliance and be prepared to respond

FY 2020 and FY 2021 Performance Measures and End Products

None expected

Environmental Oversight Budget

600 Environmental Overview 2020

Description	Federal	Local	Total
Federal and Local	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -

600 Environmental Overview 2021

Description	Federal	Local	Total
Federal and Local	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -

Local Match

NA

Technology Purchases

NA

Consultant Activities

NA

Work Element 700: Capital Expenditures

Description

Purchase capital equipment and provide construction as needed to meet the responsibilities of the FMPO

FY 2020 and 2021 Goals and Objectives

No major activities expected.

FY 2020 and FY 2021 Performance Measures and End Products

No major activities expected

Capital Expenditures Budget

700 Capital Expenditures 2020			
Description	Federal	Local	Total
Federal and Local	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -
700 Capital Expenditures 2021			
Description	Federal	Local	Total
Federal and Local	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -

Local Match

NA

Technology Purchases:

None expected

Consultant Activities:

None expected

APPENDICES & REFERENCES

MPO WORK ELEMENTS

The MPO Work Elements Section consists of descriptions of the major work products and tasks the FMPO proposes to undertake

100. Administration

The administration section describes task functions required to manage the transportation planning process on a continual basis including program administration, development, review and reporting, anticipated staff development and an annual audit as required by **23 CFR 420.121(c)**. The annual audit shall be performed in accordance with **49 CFR 18.26, and OMB Circular 2 CFR 200**.

Administration also includes FMPO responsibilities for public participation processes. Federal legislation requires MPOs to include provisions in the planning process to ensure the involvement of the public in the development of transportation plans and programs including the 25-year Long-Range Transportation Plan, the 4-year Transportation Improvement Program, and the annual Work Program. Following that review period, at least one Public Hearing will be held prior to the adoption of the work program. The MPO will use local and regional newspapers to notify the public of the seven day review period and date, times, and location of the public hearing. Copies of the draft WP will be posted on the MPOs website.

200. Data Collection

Maintain a current inventory of data to support transportation planning and facility/system design. Monitor congestion and changes in travel patterns in the region. The following information should be part of the Task Sheet for Data Collection:

Highway Performance Monitoring System (HPMS) Data

Collect the following data for all universe road and street section records in the HPMS database that are functionally classified above local;

Name of road and beginning and ending termini;

Jurisdiction responsible for ownership;

Jurisdiction responsible for maintenance;

Facility type (one-way/two-way road or street);

Section length (mileage);

Number of through lanes;

Type of surface;

Raw 24 hour traffic counts, factored average annual daily traffic (AADT) volumes, or AADT volume estimates. Traffic counts should be collected on every section in a three year cycle. If reporting raw traffic figures the month and date should be reported to.

For each member agency, update the following data for all roads and street records in the HPMS database that are functionally classified as Local.

Aggregate length in miles;

AADT Volume Range;
Type of surface, Paved or Unpaved.

Collect supplementary data items to update all sample section records in the HPMS database annually, as specified by the ADOT Data Management and Analysis Section.

Ensure all HPMS data is input into the HPMS Internet System for ADOT review:
The HPMS Internet System is a web-based application that provides a venue for which statewide member agencies will update and submit their HPMS data to ADOT through each respective COG office.

Coordinate with the ADOT Data Management and Analysis Section to receive and present training on data collection for local jurisdictions, by January of each year.

Notify ADOT GIS Section when modifications are suggested or needed to universe or sample section records as a result of project completions or other capital improvements.

Submit all required data listed above to the ADOT Data Management and Analysis Section by March 15. Adhere to other data element deadlines as specified by the ADOT Data Management and Analysis.

Maintain the computer hardware and software necessary to carry out this Work Element, as approved by ADOT and FHWA.

Functional Classification:

Maintain a current inventory of the COG region's functional classification of roadways and urban boundaries, according to federal regulations and state procedures.

Create and/or maintain an inventory of basic centerline data for federally functionally classified roads (collector and above classifications) over a three-year cycle, and update the inventory annually. Submit all data to the ADOT Data Management and Analysis/GIS Section.

Process proposed changes in classification through the ADOT Regional Planner and ADOT Data Management and Analysis/GIS Section. Based on roadway classification, verify that projects identified for the TIP are eligible for federal funding.

Air Quality Standards:

Coordinate with ADOT Data Management and Analysis/Air Quality staff to comply with requirements regarding nonattainment areas that do not meet the National Ambient Air Quality Standards. All regionally significant projects with a classification of minor arterial and above and some transit projects may require an air quality conformity analysis.

ADOT staff will provide guidance on the appropriate methodology and processes.

Data for Population Projections and Estimates:

Ensure that population data from the MPO region is collected according to requirements of the Arizona Department of Commerce.

Actively participate in the Department of Commerce Council for Technical Solutions and Arizona Futures Commission.

Work with local jurisdictions to ensure that data required for the preparation of population estimates and projections are collected and submitted to the Department of Commerce by the prescribed due date.

300. Transportation Improvement Program (TIP)

Each MPO, in cooperation with the State and its public transit operators will prepare and update a TIP no less than once every four years. The TIP shall include all projects requiring FHWA and FTA approval; include a priority list of projects to be carried out in the first four (4) years; identify each project or phase; identify carry-forward funding, identifying funding source(s), and be financially constrained. FTA funded projects shall include the FTA line item identification. The TIP development process must provide a reasonable opportunity for public comment. Highway and transit projects must be selected in accordance with the specific funding programs.

400. Regional Transportation Plan

Title 23 CFR 450, Subpart C, addresses metropolitan planning requirements. Each MPO must update the Long-range Transportation Plan (LRTP) every 4 years in air quality non-attainment or maintenance areas, or every 5 years in air quality attainment areas. The LRTP must: cover at least a 20-year planning horizon, include long-range and short-range strategies that lead to an integrated intermodal plan; include a financial plan that compares estimated revenues with costs of construction, maintenance, capital purchases and operations; consider the planning factors, and provide an opportunity for public participation.

500. Special Project Planning

MPOs should undertake various regional, corridor, and sub-area planning studies within the region in consultation with the state, local, and transit operators in an effort to integrate land use planning with MPO's transportation planning process to ensure the successful implementation of the MPO's Long-Range Transportation Plan. This Work Element will cover all projects that do not fit into other elements including road, bike, pedestrian and transit planning.

The MPO will develop a transportation plan for its metropolitan planning area every 4 years (see work element 400) and will take into consideration projects and strategies that will:

- Support economic vitality;
- Increase the safety of the transportation system;
- Increase accessibility and mobility;
- Protect and enhance the environment, promote energy conservation, improve the quality of life, and promote local planned growth;
- Enhance the integration and connectivity of the transportation system;
- Promote efficient system management and operation;
- Emphasize the preservation of the exiting transportation system.

The MPO will provide increased emphasis on issues related to alternative modes and regional inter-modal connectivity including but not limited to:

- Local bus, express bus, and regional transit services;
- Pedestrian and bicyclist facilities/network;
- Commercial freight movers (truck, rail, and air);
- Connections between modes of travel;
- Maintaining the system in a state of good repair.

600. Environmental Overview

On June 16, 2009, EPA joined with the U.S. Department of Housing and Urban Development (HUD) and the U.S. Department of Transportation (DOT) to help improve access to affordable housing, more transportation options, and lower transportation costs while protecting the environment in communities nationwide. Through a set of guiding livability principles and a partnering agreement that will guide the agencies efforts, this partnership will coordinate federal housing, transportation, and other infrastructure investments to protect the environment, promote equitable development, and help to address the challenges of climate change.

Livability Principles:

- Provide more transportation choices.
- Promote equitable, affordable housing.
- Enhance economic competitiveness.
- Support existing communities.
- Coordinate and leverage federal policies and investment.
- Value communities and neighborhoods.

700. Capital Expenditures

FHWA will, on a case-by-case basis, allow MPOs to purchase equipment as a direct expense with PL funds. Equipment is defined as any tangible, nonexpendable personal property having a useful life of more than one year and an acquisition cost of greater than \$5,000 or more per unit. Approval by the FHWA and ADOT is not required for equipment costs under \$5,000. However, these items should be programmed and itemized in the applicable WP tasks along with the associated local match. All proposed equipment purchases must comply with **49 CFR 18.32 and 18.33**, and the Federal Office of Management and Budget **Circular A-87**, Cost Principles for State, Local and Indian Tribal Governments. As well as, ADOT policy **FIN-11.08** Federal Property Management Standards.

FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION (FMPO)

STAFF REPORT

REPORT DATE: May 22, 2019

MEETING DATE: June 5, 2019

TO: Honorable Chair and Members of the FMPO Executive Board

FROM: Jeff Meilbeck, FMPO Executive Director

SUBJECT: FMPO Rebranding and Public Presence

1. Recommendation:

i Staff recommends the Executive Board consider an approach to rebranding the FMPO and enhancing our public presence.

2. Related Strategic Workplan Item

i Create and deliver a communication plan by rebranding the FMPO to reflect transportation planning and programming.

3. Background

i An enhanced public image and clarified sense of purpose may help build momentum and attract additional funding. The FMPO, like many Metropolitan Planning Organizations around the Country, can be a difficult political and bureaucratic construct for people to understand. By adopting a simpler name, a cleaner web-page and some basic corporate identity material, the FMPO may be able to enhance public understanding of who we are and what we do. This increased public understanding may translate to increased support, credibility, and momentum on FMPO projects. Ideally, this increased clarity will lead to additional and more competitive grant funding.

The project is proposed to include a new logo, web-page, introductory video, and annual report format. The project is expected to be fully implemented by December 2019.

At the March 7th and April 3rd 2019 Executive Board meetings, the Board reviewed the proposed name and draft logos and provided direction. The Board also heard feedback from public information officers and marketing representatives from the City, County, NAU and NAIPTA as reported by the Executive Director. The executive director also relayed feedback that was provided from the FMPO TAC.

The summary of direction provided follows:

- 1. Consider keeping our existing logo and do not automatically assume it will be changed.*
- 2. Consider a new name for the FMPO while being open to keeping the same name.*
- 3. Consider a way to capture the regional and multi-modal nature of the FMPO in the name and logo.*
- 4. Share the draft logo and name concepts with other advisory committees and stakeholders in the region, i.e. pedestrian advisory committee, transit advisory committee, etc.*

Comments: The logo was shared with 3 members of the FMPO Management Committee on May 16th. The committee expressed appreciation for the new logo and acceptance of the existing logo. The committee also recognized that the timing of a logo and name change may be right given the other changes the FMPO is currently experiencing.

- 5. Concluded that the most appropriate social media presence for the FMPO is maintain a web page and distribute items through Facebook pages of the City, County, NAU, NAIPTA, ADOT and other groups.*

4. TAC Discussion

i *The TAC met on 3/28 and raised a few points for consideration. There was support for adding a train icon to the new multi-modal logo and keeping the tree in the logo. There was not consensus on whether to change the logo and name, because some felt the existing logo and name would suffice. However, there was overall openness expressed to make a change if the Board chose to do so.*

The TAC will met again on 4-25 and their support was split. Some TAC members supported keeping the old logo and some supported the new logo. Feedback on the new logo was to include the train icon and to include a tree icon between the words “Greater” and “Flagstaff”. However, the TAC prefers that the name remain FMPO under either logo scenario.

5. Fiscal Impact

- i** *The FMPO budgeted \$50,000 in FY 2019 for the overall communication plan. Staff believe the project can be completed and implemented for a quarter of that amount by collaborating with local partners and doing much of the work in-house.*

6. Alternatives

- i** *1) Adopt the new Metroplan multi-modal icon logo with the text “Greater Flagstaff” included. This alternative provides an updated name and logo and is consistent with the direction provided by the Board in the Strategic Workplan. The logo is multi-modal, the organizational name is reduced from 14 syllables to 3, and the opportunity exists to create more branding and identity for grants and fund-raising.*
- 2) Keep our existing logo and marketing program. This alternative would cost nothing and would require no changes. Given that the existing name and logo is not broken, it is fair to ask if changing the name and logo is worth the effort. Conversely, this alternative may miss an opportunity to increase public understanding of the FMPO mission, brand identity and our ability to (potentially) be more successful competing for funds.*
- 3) Restart the process and invest in new name and logo ideas from the ground up (not recommended). Although starting over can work and may be warranted, it is difficult to recommend that additional time and financial resources be allocated to this project at this time. If the work done to date does not yet feel satisfactory to the Board, it may be best to reinitiate the project in a few years.*

7. Attachments

- i** *Logo Samples*



METROPLAN
FLAGSTAFF



METROPLAN
GREATER † FLAGSTAFF

FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION (FMPO)

STAFF REPORT

REPORT DATE: May 22, 2019

MEETING DATE: June 5, 2019

TO: Honorable Chair and Members of the FMPO Executive Board

FROM: Jeff Meilbeck, FMPO Executive Director

SUBJECT: FMPO Operating Procedures

1. Recommendation:

i Staff recommends the Executive Board: 1) adopt operating procedures for the FMPO, and 2) direct staff to bring back options for adding NAU and NAIPTA to the Executive Board in June 2019.

2. Related Strategic Workplan Item

i Move the FMPO towards becoming more independent by modifying the governing documents to grant the FMPO Executive Board greater authority to govern itself.

3. Background

i As per the FMPO Amended and Restated IGA signed June 2018 (Master IGA), the FMPO is required to adopt operating procedures that govern how it conducts business. On January 24, 2019, the FMPO Board suspended its operating procedures for 90 days because they were inconsistent with the 1997 founding resolution and were inconsistent with current FMPO staffing. Further, the Board tasked staff with developing new operating procedures within 90 days.

On March 7th, 2019 and on April 3rd 2019, the FMPO Board reviewed core issues and provided direction. At the April 3rd meeting discussion centered on the role of NAU and NAIPTA on the Executive Board. Based on that discussion, FMPO staff were directed to create a letter for the signature of the FMPO Board Chair providing NAIPTA and NAU with an invitation and 3 options:

- 1) Serve on the Executive Board as a voting member with the understanding there would be \$5,000 annual dues.

- 2) *Serve on the Management Committee and Technical Advisory Committee (TAC) as voting members with the understanding there would be no dues.*
- 3) *Invite NAU and NAIPTA to provide other options or requests for participation that the FMPO may not have considered.*

Operating procedures have been reviewed over the past 2 months and adjustments made. For example, operating procedures were reviewed by the TAC and Councilmember McCarthy reviewed the draft operating procedures and provided feedback. Further, based on feedback at the April 3rd Board meeting the organizational chart was updated to include member agencies and FMPO staff.

4. TAC Discussion

i *At their March 28th 2019 meeting the TAC was supportive of including NAU and NAIPTA as voting seats on the Management Committee and the TAC. The TAC was also supportive of leaving the Executive Board as it is without adding additional non-voting seats.*

At their April 25th meeting the TAC voted unanimously to adopt the new operating procedures and to continue to explore how to include NAU and NAIPTA on the Executive Board.

At their May 22nd meeting the TAC affirmed their support of the operating procedures.

5. Fiscal Impact

i *There are no immediate costs or fiscal impacts to doing this work*

6. Alternatives

i 1) *Adopt operating procedures today and task staff with continuing to explore how to include NAIPTA and NAU on the Executive Board (recommended). This alternative is recommended because the FMPO is currently functioning without operating procedures and because the Board established an April 25, 2019 deadline for adopting new operating procedures. Adopting procedures today, with the understanding the procedures can be changed in the future, provides a balance of structure and flexibility.*

- 2) *Postpone adoption of operating procedures until the questions about the role of NAU and NAIPTA on the executive board are resolved. (Not recommended). This alternative would have the FMPO continuing to operate without the benefit and clarity of operating procedures.*

7. Attachments

- i** 1) *Operating procedures*
- 2) *Letter to NAU from FMPO Board Chair*
- 3) *Letter to NAIPTA from FMPO Board Chair*

FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION OPERATING PROCEDURES

1. PURPOSE

As per the Amended and Restated Intergovernmental Agreement (“Master IGA”) regarding the Flagstaff Metropolitan Planning Organization (FMPO) dated September 18, 2018, the FMPO Board will adopt Operating Procedures. These Operating Procedures supplement the Master IGA by providing direction on how the FMPO will conduct business. In any situation where there is an inconsistency between the Master IGA and the Operating Procedures, the Master IGA stands.

2. AREA

The approximate 525 square mile area covered by the FMPO includes Bellemont on the west, Kachina Village and Mountaineer on the south, Winona on the east, and San Francisco Peaks on the north. Owned and regulated lands include private holdings, City, County, State, Northern Arizona University, National Forest and Park, and the Arizona National Guard.

3. EXECUTIVE BOARD

The Executive Board acts as a policy body, coordinating and directing transportation planning, implementation, and related activities within the FMPO boundary.

3.1 Executive Board Membership

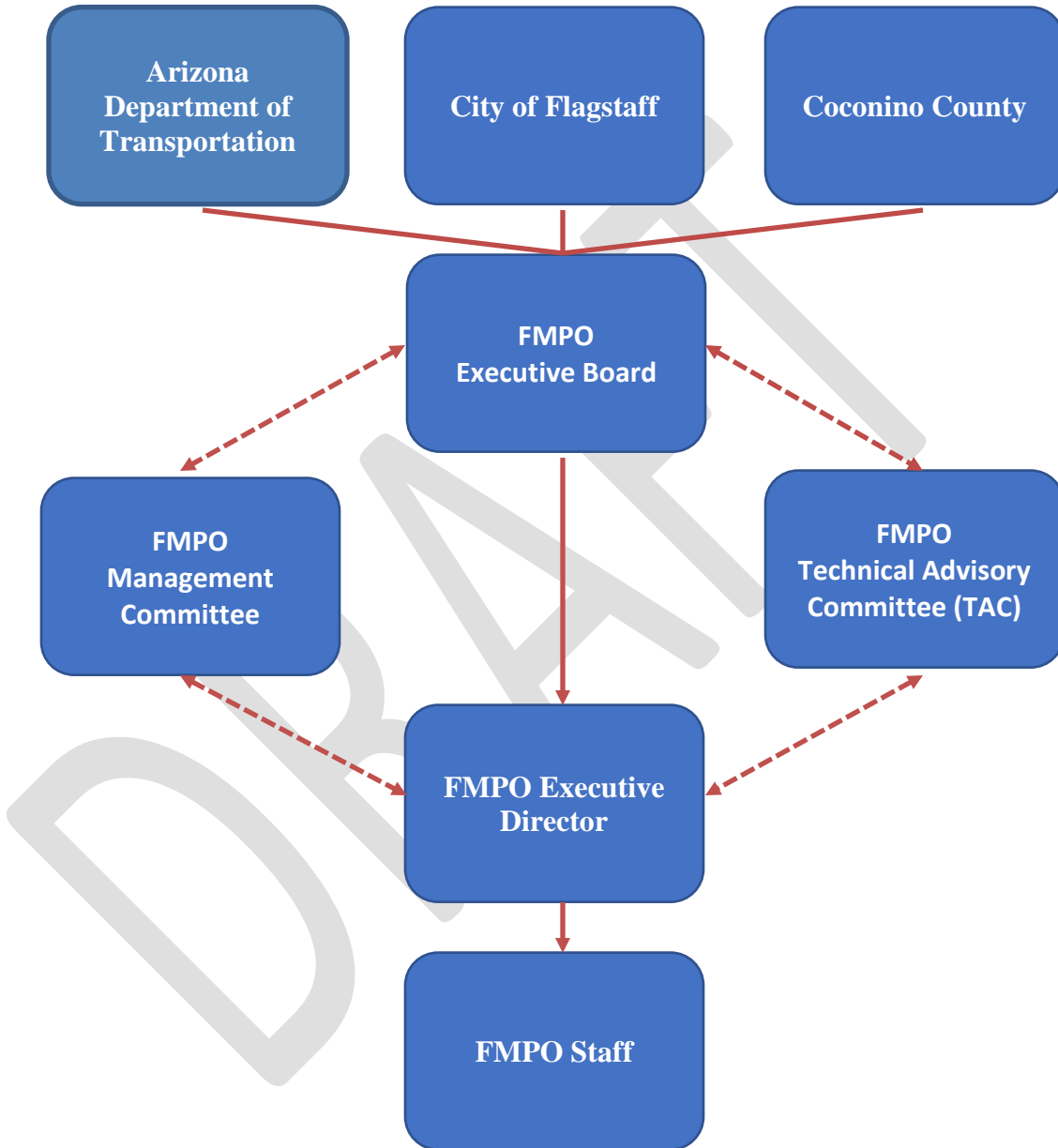
The FMPO Executive Board consists of six voting seats as follows:

- 3 members of the Flagstaff City Council
- 2 members of the Coconino County Board of Supervisors
- 1 member of the State Transportation Board or their designee

3.2 Requirements of Executive Board Voting Members

3.2.1 To be a voting member of the Executive Board, a person must be a duly elected or appointed member of one of the listed governing bodies or be a member of the Arizona State Transportation Board or their designee. Each local government unit and the State Transportation Board shall designate the person or persons among its duly elected or appointed members that shall serve as primary member(s) of the FMPO Executive Board.

FLAGSTAFF METROPOLITAN PLANNING ORGANIZATION (FMPO)



3.2.2 At its discretion, the City, County or State may select an alternate who is a duly elected or appointed member of the respective governing body. The State Transportation Board member may appoint an ADOT official as a designated alternate. Designated alternates may serve when the primary member(s) is not available. The alternate will have the same voting power and duties of the primary member, except when replacing the chair in which case the duties of chair shall be assumed by the vice-chair.

3.2.3 Any member who for any reason shall no longer be a member of the voting entity shall no longer be eligible to serve on the Executive Board and another member shall be appointed by the appropriate voting entity.

3.3 Executive Board Voting

Any conflict of interest must be stated prior to discussion of that particular agenda item. Each voting seat present will qualify as one vote. There is no weighted voting. The presence of a majority of voting members (four) is required to obtain quorum. Alternates in attendance per Section 3.2.2. count toward the establishment of a quorum. A majority of the voting quorum present will constitute passage. A tie is a failure to pass.

3.4 Executive Board Officers

3.4.1 The members of the FMPO Executive Board shall elect a Chairperson and a Vice Chairperson. In the absence of the Executive Board Chair, or upon her/his inability to act or serve, the Vice Chairperson shall have the powers of the Chairperson. The Chairperson and Vice Chairperson will serve without compensation and shall serve for a period of one year. The Executive Board may reappoint members to additional terms as Chairperson or Vice Chairperson, except that a person may not serve in these positions for more than three consecutive years.

3.4.2 The Executive Board Chairperson shall be able to vote on all matters before the FMPO Executive Board. She/he shall sign, on behalf of the FMPO, all documents requiring signatures. The FMPO Executive Board may delegate to the FMPO Executive Director such signatures it deems appropriate and/or necessary.

3.4.3 Officers will be seated in the first month of the fiscal year or as soon thereafter as practical. When the Chairperson position is vacated, the Vice Chairperson assumes the position of Chairperson and the Executive Board must then elect another Vice Chairperson.

3.4.4 It is generally preferred, but not required, for the Chairperson and Vice Chairperson to be from two different jurisdictions.

3.5 Executive Board Responsibilities

The FMPO Executive Board is responsible for all actions, agreements, and functions to be carried out by the Flagstaff Metropolitan Planning Organization, including but not limited to:

3.5.1 Serving in a review capacity to ensure that all federal and state assisted development projects are consistent with integrated regional transportation plans and programs;

3.5.2 Accepting contributions and grants-in-aid;

3.5.3 Contracting with the Federal Government for planning assistance and other transportation-related planning projects, products, and services; and

3.5.4 Establishing and maintaining policy-level relations and positions, including those regarding proposed legislation, with local, regional, state, and federal policy organizations.

3.5.5 Other products that are deemed essential may be authorized by the Executive Board, and specified in the Unified Planning Work Program (UPWP).

3.6 Executive Board Meetings

3.6.1 The FMPO Executive Board shall follow the Open Meeting Laws of Arizona.

3.6.2 Parliamentary procedure at all meetings shall be governed by Robert's Rules of Order, except as otherwise modified herein or unless the rules are suspended by a majority of the voting quorum.

3.6.3 The FMPO Executive Board shall meet at least four times per year as per the direction of the Executive Board. The notices of the meetings shall conform to the Open Meeting Laws of Arizona.

4. Management Committee

The Management Committee has authority to advise the FMPO Executive Director and the Executive Board. Primary area of emphasis is on the policy direction of the Management Committee members' respective jurisdictions and any bearing such direction has on the development of the FMPO work program or its implementation.

4.1 Management Committee Membership

The FMPO's Management Committee consists of the Flagstaff City Manager, the Coconino County Manager, the ADOT District Engineer, the NAIPTA chief executive officer (CEO), and a member of the President's office of NAU, or their respective designated alternates.

4.2 Management Committee Meetings

The Management Committee may meet as it deems appropriate to review the FMPO Executive Board agenda and to provide input or advice to FMPO staff and/or the FMPO Executive Board.

Management Committee meetings are not subject to the Open Meeting Law of Arizona.

5. Technical Advisory Committee (TAC)

The TAC has authority and primary responsibility to conduct technical reviews and analyses regarding all work activities of the UPWP, and any related issues as specified by the FMPO Executive Board, and to so advise the Executive Board and staff on appropriate actions to be taken.

The TAC works closely with the FMPO staff, providing guidance and direction for development of the annual UPWP/Budget and work activities defined therein.

Procedures and relevant positions of the Executive Board are applicable by reference to the TAC.

5.1 TAC Membership

The FMPO Technical Advisory Committee (TAC) is composed of technical and/or managerial staff representatives from each of the participating agencies. In addition, there may be one or more non-voting representative each from the Federal Highways Administration (FHWA), and Federal Transit Administration (FTA). Additional organizations may be added in the future by Executive Board directive for voting or non-voting status. Each non-voting member must be approved by her/his respective agency.

The FMPO TAC consists of nine voting seats and two non-voting seats as follows:

- 3 staff members of the City of Flagstaff appointed by the Flagstaff City Manager – Voting
- 2 staff members of Coconino County appointed by the Coconino County Manager – Voting
- 2 staff members of ADOT appointed by the District Engineer – Voting
- 1 staff member of NAU appointed by the President’s office – Voting
- 1 staff member of NAIPTA appointed by the NAIPTA CEO – Voting
- 1 staff member of FHWA – Non-voting
- 1 staff member of FTA – Non-voting

5.2 Requirements of TAC Voting Members

5.2.1 Members shall be appointed by the City Manager, County Manager, ADOT District Engineer, NAU President’s office, or NAIPTA CEO.

5.2.3 The person in each of the above-named positions may, by a written statement to the Chairpersons of the Executive Board and the TAC, designate a regular alternate. Such alternate shall have adequate technical ability to represent the agency.

5.3 TAC Voting

Any conflict of interest must be stated prior to discussion of that particular agenda item. Each voting seat present will qualify as one vote. There is no weighted voting. The presence of a majority of voting members (5) is required to obtain a quorum. A majority of the voting quorum present will constitute passage. A tie is a failure to pass.

5.4 TAC Officers

5.4.1 The TAC members shall elect a Chairperson and a Vice Chairperson. Each shall serve without compensation and for a period of one year. Each position is renewable upon a vote of the TAC members, without restriction as to the number of terms served. In the absence of the Chairperson, or upon her/his inability to act or serve, the Vice Chairperson shall assume the duties of the Chairperson.

5.4.2 Elected officers of the TAC shall serve on a rotation basis, so that when the Chairperson’s position is vacated, the Vice Chairperson assumes the position of Chairperson. The TAC must then elect another TAC member to serve as Vice Chairperson.

5.4.3 It is generally preferred, but not required, for the Chairperson and Vice Chairperson to be from two different jurisdictions.

5.5 TAC Responsibilities

The FMPO TAC shall be responsible for:

Reviewing, studying, analyzing, and as appropriate, making recommendations to the FMPO Executive Board and staff on issues germane to the FMPO;

Regularly reporting to the Executive Board on Technical Advisory Committee activity through the FMPO Executive Director.

5.6 TAC Meetings

The FMPO TAC shall follow the Open Meeting Law of Arizona.

Parliamentary procedure at all meetings shall be governed by Robert's Rules of Order, except as otherwise modified herein or unless the Rules are suspended by a majority of the voting quorum.

The FMPO TAC shall meet at least four times per year and preferably monthly.

6. FINANCES

6.1 Fiscal Year

The FMPO's fiscal year shall commence on July 1 of each year.

6.2 Audit

FMPO will conduct an annual audit.

7. SPECIAL COMMITTEES

7.1 Special committees may be created by the FMPO Executive Board as deemed necessary. A special committee may be either an ad hoc committee for a specific work task or a standing committee for one or more work tasks. Any such special committee created by the Executive Board will be responsible to the Executive Board.

7.2 Special committees may be created by the TAC as deemed necessary. A special committee may be either an ad hoc committee for a specific work task or a standing committee for one or more work tasks. Any committee created by the TAC will be responsible to the TAC.

7.2 Special Committee Meetings

Special committees shall follow modified parliamentary procedures as defined in these operating procedures for the Executive Board and TAC. Special committees, unless membership consists exclusively of staff employees of the member jurisdictions, shall observe the Open Meeting Laws of Arizona.

8. AMENDMENT OF OPERATING PROCEDURES

These operating procedures may be amended by a majority of the voting quorum of the FMPO Executive Board at any scheduled meeting for which notice of the proposed amendments has been duly posted.

9. FMPO STAFF

FMPO Staff will follow appropriate personnel policies and procedures as adopted by the FMPO Board through IGA's or specific FMPO policies.

PASSED AND ADOPTED by the Executive Board of the Flagstaff Metropolitan Planning Organization on TBD 2019.

Art Babbott, Chairperson
Flagstaff Metropolitan Planning Organization

Amendments:

July 28, 2005; November 22, 2005; March 22, 2006; July 26, 2006; January 24, 2007; August 6, 2007; September 28, 2011; January 27, 2016; tbd date



**FLAGSTAFF
METROPOLITAN
PLANNING
ORGANIZATION**

**CITY OF FLAGSTAFF
COCONINO COUNTY
ARIZONA DOT**

Office: 211 West Aspen Avenue
Flagstaff, Arizona 86001

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EXECUTIVE BOARD

Art Babbott, Chair
Supervisor District 1
Coconino County

Coral Evans, Vice Chair
Mayor
City of Flagstaff

Jesse Thompson
Arizona State
Transportation Board
District 5

Matt Ryan
Supervisor District 3
Coconino County

Jim McCarthy
Councilmember
City of Flagstaff

Charlie Odegaard
Councilmember
City of Flagstaff

STAFF

Jeff Meilbeck
Executive Director

David Wessel
FMPO Manager

Martin Ince
Multi-Modal Planner

May 15th, 2019

Jamie Whelan
Vice-Chair, NAIPTA Board
NAIPTA
3773 N Kaspar Drive
Flagstaff, AZ 86004

Dear Councilmember Whelan:

I am writing to invite NAIPTA to join the Flagstaff Metropolitan Planning Organization (FMPO). The FMPO is becoming a more robust organization and we are reviewing our governance structure to make sure it meets the needs of our partners and this community.

The FMPO is a local government collaborative responsible for transportation planning in the greater Flagstaff region. Core functions of the FMPO are to create a 20 year transportation plan and to work with local partners to apply for and prioritize federal and state transportation funds. The FMPO operates under a specific governance structure and we are considering modifying that structure to better accommodate a partnership with NAIPTA.

The current structure of the FMPO is as follows:

1) Executive Board. This is the policy body made up of three members of Flagstaff City Council, one member of the Coconino County Board of Supervisors and one member of the State Transportation Board. This Board meets monthly to review policy and strategy for planning and funding transportation projects.

2) Management Committee: This is an oversight committee made up of the Flagstaff City Manager, Coconino County Manager, State District Engineer, and NAIPTA CEO. This committee is established to recognize the importance of these management positions to the FMPO, but the committee meets only when needed and there is no set schedule.

3) Technical Advisory Committee (TAC): This committee is made up of technical staff of the City of Flagstaff, Coconino County, the State of Arizona and NAIPTA. This committee meets monthly and reviews transportation projects and FMPO priorities in detail. The TAC serves in an advisory role to the FMPO Executive Board.



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PLANNING
ORGANIZATION**

**CITY OF FLAGSTAFF
COCONINO COUNTY
ARIZONA DOT**

Office: 211 West Aspen Avenue
Flagstaff, Arizona 86001

www.flagstaffmpo.org

Phone: (928) 213-2651

EXECUTIVE BOARD

Art Babbott, Chair
Supervisor District 1
Coconino County

Coral Evans, Vice Chair
Mayor
City of Flagstaff

Jesse Thompson
Arizona State
Transportation Board
District 5

Matt Ryan
Supervisor District 3
Coconino County

Jim McCarthy
Councilmember
City of Flagstaff

Charlie Odgaard
Councilmember
City of Flagstaff

STAFF

Jeff Meilbeck
Executive Director

David Wessel
FMPO Manager

Martin Ince
Multi-Modal Planner

The FMPO Board would like to know how NAIPTA prefers to participate in the FMPO. Options for participation include:

- 1) Serve as a voting member on the FMPO Executive Board: This option would give NAIPTA voting privileges on the Executive Board. A representative of the NAIPTA Board or CEO's office would need to attend monthly Board meetings and annual membership dues would be \$5,000. This membership would also include voting seats on the FMPO Management Committee and TAC.
- 2) Serve as a voting member on the Management Committee and TAC: This option would give NAIPTA a voting seat on the Management Committee and TAC and there would be no annual membership dues.
- 3) Serve in another capacity that best meets the needs of NAIPTA. The FMPO Executive Board is open to ideas that meet the needs of NAIPTA and we welcome an exploration of options.

If you have further questions or care to discuss, please contact me. You may also contact Jeff Meilbeck, FMPO Executive Director, for more information or to discuss. A copy of the draft FMPO operating procedures are attached as reference in case you would like a better understanding of how the FMPO functions.

Thank you for your consideration and I look forward to hearing from you.

Art Babbott
Coconino County Supervisor



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May 15th, 2019

Dr. Rita Cheng
Northern Arizona University
Babbitt Administration Center
Room #200
1900 S Knoles Drive
Flagstaff, AZ 86001

Dear President Cheng:

I am writing to invite NAU to join the Flagstaff Metropolitan Planning Organization (FMPO). The FMPO is becoming a more robust organization and we are reviewing our governance structure to make sure it meets the needs of our partners and this community.

The FMPO is a local government collaborative responsible for transportation planning in the greater Flagstaff region. Core functions of the FMPO are to create a 20 year transportation plan and to work with local partners to apply for and prioritize federal and state transportation funds. The FMPO operates under a specific governance structure and we are considering modifying that structure to better accommodate a partnership with NAU.

The current structure of the FMPO is as follows:

1) Executive Board. This is the policy body made up of three members of Flagstaff City Council, one member of the Coconino County Board of Supervisors and one member of the State Transportation Board. This Board meets monthly to review policy and strategy for planning and funding transportation projects.

2) Management Committee: This is an oversight committee made up of the Flagstaff City Manager, Coconino County Manager, State District Engineer, and NAIPTA CEO. This committee is established to recognize the importance of these management positions to the FMPO, but the committee meets only when needed and there is no set schedule.

3) Technical Advisory Committee (TAC): This committee is made up of technical staff of the City of Flagstaff, Coconino County, the State of Arizona and NAIPTA. This committee meets monthly and reviews transportation projects and FMPO priorities in detail. The TAC serves in an advisory role to the FMPO Executive Board.



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The FMPO Board would like to know how NAU prefers to participate in the FMPO. Options for participation include:

- 1) Serve as a voting member on the FMPO Executive Board: This option would give NAU voting privileges on the Executive Board. A representative of the NAU President's Office would need to attend monthly Board meetings and annual membership dues would be \$5,000. This membership would also include voting seats on the FMPO Management Committee and TAC.
- 2) Serve as a voting member on the Management Committee and TAC: This option would give NAU a voting seat on the Management Committee and TAC and there would be no annual membership dues.
- 3) Serve in another capacity that best meets the needs of NAU. The FMPO Executive Board is open to ideas that meet the needs of NAU and we welcome an exploration of options.

If you have further questions or care to discuss, please contact me. You may also contact Jeff Meilbeck, FMPO Executive Director, for more information or to discuss. A copy of the draft FMPO operating procedures are attached as reference in case you would like a better understanding of how the FMPO functions.

Thank you for your consideration and I look forward to hearing from you.

Art Babbott
Coconino County Supervisor

FMPO Funding Sources & Eligible Uses Matrix

Prepared May 18, 2017

Annual Funding									
Source	Program	Abbreviation	Amount	Staff	Overhead	Planning / Data	Construction	Match	Non-eligible Activity
Federal Highway Administration	Metropolitan Planning	PL	\$110,000	★	★	★			
FHWA-ADOT	State Planning & Research	SPR	\$125,000	★	★	★			
FHWA	Surface Transportation	STBG	\$463,000	★	★	★	★		
Federal Transit Administration	Metropolitan & Statewide Planning	5305	\$36,000	★	★	★			
Local	General Funds	Local	\$27,500	★	★	★	★	★	★

In-State Competitive Grants									
Source	Program	Abbreviation	Range Amount	Staff	Overhead	Planning	Construction	Match	Non-eligible Activity
FHWA	Highway Safety Improvement	HSIP	\$5,000,000				★		
FHWA	Transportation Alternative Program	TAP	\$1,000,000				★		
FTA-ADOT	Metropolitan & Statewide Planning	5305	\$300,000			★			

National Competitive Grants									
Source	Program	Abbreviation	Range Amount	Staff	Overhead	Planning	Construction	Match	Non-eligible Activity
USDOT	Transportation Investments Generating Economic Recovery	TIGER	\$5,000,000-\$200,000,000				★		
FHWA	Fostering Advancements in Shipping & Transportation for the Long-term Achievement of National Efficiencies	FASTLANE	\$5,000,000 - \$100,000,000			★	★		
FHWA	Federal Lands Access Program	FLAP	\$250,000 - \$30,000,000			★	★		
FHWA	Advanced Transportation and Congestion Management Technologies Deployment		\$60,000,000 nationwide			★	★		
FHWA	Railway Highway Crossings Program						★		



FMPO STRATEGIC WORK PLAN

January 2019

(All items to be completed by December 31, 2019)

FMPO Mission Statement

Leverage cooperation to maximize financial and political resources for a premier transportation system.

FMPO Vision Statement

To create the finest transportation system in the country.

Guiding Principles

- FMPO is focused:
 - Adopts clearly delineated objectives
 - Provides ambitious and credible solutions
 - Strategically plans for political and financial realities and possibilities
- FMPO leads regional partners:
 - Provides targeted, effective and prolific communication to “speak with one voice”
 - Advocates for implementation, coordination and commitment
 - Provides collaborative leadership among and through its partners
 - Accountable for leveraging plans that lead to successful construction and services
- FMPO leverages resources:
 - Strategically leverages project champions and other plans
 - Writes and secures competitive grants
- FMPO plans for resiliency:
 - Invests time and resources to expand mode choice
- FMPO is fair and equally representative
- FMPO builds trust and credibility
 - Exhibits integrity in its work products
 - Exercises openness and transparency
 - Delivers on its promises

FMPO Measurable Objectives

1. Move the FMPO towards becoming more independent by...
 - a. Modifying the governing documents to grant the FMPO Executive Board greater authority to govern itself.
 - b. Amend and restate the governing Intergovernmental agreement.
 - c. Determine how the FMPO can best secure needed administrative and financial services.
 - d. Adopt financial, personnel and procurement policies for the FMPO.

2. Strengthen FMPO Board Leadership by...
 - a. Consider inviting NAU President's office to serve on the FMPO Executive Board.
 - b. Evaluate and revise as needed FMPO governing documents to establish Executive Board's authority for adopting policies related to personnel and financial decisions.
 - c. Developing a routine process for equipping the Board with the financial information they need.
3. Strengthen FMPO Staff by...
 - a. Identify leadership and staff training opportunities
4. Identify top 3 capital projects by...
 - a. Getting Board adoption
 - b. Creating clear messaging and talking points
 - c. Creating collateral material for all members
5. Create and deliver a communication plan by...
 - a. Rebranding the FMPO to reflect transportation planning and programming.
 - b. Defining standards for written and oral presentations.
 - c. Documenting roles and responsibilities for staff, TAC and Board members
 - d. Clarifying triggers and expectations for when communication will be provided.
 - e. Having communication plan adopted by Board.
6. Create a plan to fund top projects by...
 - a. Researching available funding sources and classifying those sources as high, medium and low confidence.
 - b. Adopting a 20 year fiscally constrained regional transportation plan, i.e. high confidence, capital plan.
 - c. Adopting a 5 to 10 year "aspirational" capital plan that identifies more ambitious projects and strategies for securing competitive funding.
7. Document for Board understanding FMPO role for regulatory and technical compliance
 - a. Translating RTP key concepts into understandable terms that clearly defines funding needs and project impacts.
 - b. Reinforce and build momentum for RTP key concepts by concisely updating the Board monthly and member agency governing bodies at least semi-annually.